2019

990

PUBLIC

DISCLOSURE

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(Rev. January 2020)

Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public Inspection

Department of the Treasury Internal Revenue Service ► Go to www.irs.gov/Form990 for instructions and the latest information. ax year beginning JUL 1 . 2019 and ending JUN 30 .

OMB No. 1545-0047

| A | For the 2 | 2019 calendar year, or tax year beginning $$ JUL $1,$ 2019 and e | nding J | UN 30, 2020 | • |
|--------------------------------|--|--|------------------|-------------------------------------|--------------------------------------|
| | | C Name of organization | | D Employer identific | cation number |
| _ ; | Check if applicable: | Than or organization | | 2 Employer Identilin | |
| Г | Address change | SAN DIEGO MUSEUM OF ART | | | |
| F | Name | | | 95-16967 | 15 |
| F | Ichange □ Initial | Doing business as |) o o m /o u ito | | |
| H | return Final | , | Room/suite | E Telephone number | 2-7931 |
| | return/ termin- | P.O BOX 122107 | | | |
| _ | ated Amende | City or town, state or province, country, and ZIP or foreign postal code | | G Gross receipts \$ | 11,341,904. |
| 누 | return Applica- | SAN DIEGO, CA 92112 | | H(a) Is this a group re | |
| | tion pending | F Name and address of principal officer: ROXANA VELASQUEZ | | | ?Yes X No |
| | | SAME AS C ABOVE | | H(b) Are all subordinates in | cluded? Yes No |
| | | npt status: $X = 501(c)(3) = 501(c)(0)$ (insert no.) 4947(a)(1) or | 527 | If "No," attach a | list. (see instructions) |
| | | :▶ WWW.SDMART.ORG | | H(c) Group exemption | |
| <u>K</u> | | rganization: X Corporation Trust Association Other | L Year o | of formation: 1935 N | State of legal domicile: CA |
| Pa | | Summary | | | |
| Ф | 1 B | riefly describe the organization's mission or most significant activities: ${	t TO}$ ${	t IN}$ | SPIRE | , EDUCATE A | ND |
| Š | C | ULTIVATE CURIOSITY THROUGH GREAT WORKS O | F ART | • | |
| Governance | 2 C | heck this box if the organization discontinued its operations or dispose | ed of more | than 25% of its net as | sets. |
| ove. | | | | 3 | 36 |
| Ğ | 1 | umber of independent voting members of the governing body (Part VI, line 1b) | | | 36 |
| Š | | otal number of individuals employed in calendar year 2019 (Part V, line 2a) | | | 171 |
| jŧį. | 1 | otal number of volunteers (estimate if necessary) | | 1 1 | 472 |
| Activities | | otal unrelated business revenue from Part VIII, column (C), line 12 | | | 993. |
| ⋖ | 1 | et unrelated business taxable income from Form 990-T, line 39 | | | 0. |
| | | | | Prior Year | Current Year |
| • | 8 C | ontributions and grants (Part VIII, line 1h) | | 7,589,849. | 3,535,082. |
| nue | | rogram service revenue (Part VIII, line 2g) | | 1,505,290. | 1,271,926. |
| Revenue | | ivestment income (Part VIII, column (A), lines 3, 4, and 7d) | | 3,365,467. | 5,110,525. |
| æ | 1 | ther revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) | | 254,681. | 443,576. |
| | | otal revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) | | 12,715,287. | 10,361,109. |
| | 1 | rants and similar amounts paid (Part IX, column (A), lines 1-3) | | 0. | 0. |
| | | | | 0. | 0. |
| " | 1 | enefits paid to or for members (Part IX, column (A), line 4)alaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) | | 5,887,767. | 6,382,128. |
| Expenses | | rofessional fundraising fees (Part IX, column (A), line 11e) | | 0. | 0. |
| Sen | 1 | | ⊢ | • | J • |
| Ä | 1 | otal fundraising expenses (Part IX, column (D), line 25) 587, 39 ther expenses (Part IX, column (A), lines 11a-11d, 11f-24e) | | 5,649,605. | 5,487,976. |
| | 1 | | | 11,537,372. | 11,870,104. |
| | | otal expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | | 1,177,915. | -1,508,995. |
| <u>_ s</u> | 19 R | evenue less expenses. Subtract line 18 from line 12 | | | |
| Net Assets or Fund Balances | | | | ginning of Current Year 82,203,356. | End of Year 79,415,089. |
| Sse | 20 To | otal assets (Part X, line 16) | | | |
| et A | 21 To | otal liabilities (Part X, line 26) | | 7,055,242. | 7,696,939. |
| | 22 N | et assets or fund balances. Subtract line 21 from line 20 | | 75,148,114. | /1,/10,130. |
| | | Signature Block | | | . Long and a data and the Back State |
| | | es of perjury, I declare that I have examined this return, including accompanying schedules | | | / knowledge and bellet, it is |
| true | , correct, | and complete. Declaration of preparer (other than officer) is based on all information of whic | cn preparer | nas any knowledge. | |
| | | Signature of officer | | I Date | |
| Sig | | • | סי | Duto | |
| Hei | re | DONNA DOMINIAK, CHIEF FINANCIAL OFFICE: Type or print name and title | ıK | | |
| | | | 11 | Date Check | PTIN |
| De! | | Print/Type preparer's name Preparer's signature | | OHOOK _ | |
| Pai | _ | AIDDIGU GDAG AND ADVITGODG IID | <u> </u> | 1/05/20 if self-employe | d |
| | | Firm's name ALDRICH CPAS AND ADVISORS, LLP | | Firm's EIN ▶ | |
| USE | Only | Firm's address 5946 PRIESTLY DRIVE, SUITE 200 | | . / 7 | 60\ 421 0440 |
| _ | | CARLSBAD, CA 92008 | | Phone no. (7 | |
| Ma | v the IRS | S discuss this return with the preparer shown above? (see instructions) | | | X Yes No |

| Pa | Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III |
|----|--|
| 1 | Briefly describe the organization's mission: |
| | TO INSPIRE, EDUCATE AND CULTIVATE CURIOSITY THROUGH GREAT WORKS OF |
| | ART. |
| | |
| 2 | Did the organization undertake any significant program services during the year which were not listed on the |
| | prior Form 990 or 990-EZ? |
| • | If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No |
| 3 | Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No If "Yes," describe these changes on Schedule O. |
| 4 | Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. |
| | Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and |
| | revenue, if any, for each program service reported. |
| 4a | (Code:) (Expenses \$ 4,726,093. including grants of \$) (Revenue \$ 965,919. EXHIBITIONS: THE MUSEUM PRESENTED A BROAD RANGE OF EXHIBITIONS DURING |
| | THE YEAR. THESE WERE CREATED FROM THE MUSEUM'S OWN COLLECTION, AS WELL |
| | AS BORROWED FROM OTHER MUSEUMS AND LENDERS. ART & EMPIRE: THE GOLDEN |
| | AGE OF SPAIN, BLACK LIFE: IMAGES OF RESISTANCE AND RESILIENCE IN |
| | SOUTHERN CALIFORNIA AND BOUGUEREAU AND AMERICA WERE SOME OF THE |
| | EXHIBITIONS PRESENTED DURING FISCAL YEAR 2020. |
| | |
| | ART & EMPIRE: THE GOLDEN AGE OF SPAIN FEATURED MORE THAN 100 |
| | OUTSTANDING WORKS PRODUCED BY LEADING ARTISTS FROM SPAIN AND ITS GLOBAL |
| | TERRITORIES. THIS WAS THE FIRST EXHIBITION IN THE UNITED STATES TO |
| | EXPAND THE NOTION OF "GOLDEN AGE" TO INCLUDE THE HISPANIC WORLD BEYOND |
| | THE SHORES OF THE IBERIAN PENINSULA. (Code:) (Expenses \$ 144,293. including grants of \$) (Revenue \$ 1,168,647. |
| 4b | (Code:) (Expenses \$ 144,293. including grants of \$) (Revenue \$ 1,168,647. COLLECTIONS: THE MUSEUM'S MISSION IS, IN PART TO CARE FOR ITS |
| | COLLECTIONS, WHICH INCLUDES MORE THAN 20,000 WORKS OF ART. THE |
| | COLLECTION IS THE MUSEUM'S GREATEST ASSET. ITS WORKS OF ART ARE |
| | DISPLAYED ON A ROTATING BASIS WITHIN THE MUSEUM AND ARE FREQUENTLY LENT |
| | TO OTHER INSTITUTIONS FOR EXHIBITION ELSEWHERE. THE MUSEUM ALSO SEEKS |
| | TO ACQUIRE ART WHICH WILL ENHANCE ITS COLLECTION. DURING FISCAL YEAR |
| | 2020, THE MUSEUM ACQUIRED EIGHT LARGE-FORMAT PHOTOGRAPHS BY A |
| | CONTEMPORARY CHINESE ARTIST. THIS PAINTER-TURNED-PHOTOGRAPHER BEGAN |
| | TAKING PHOTOGRAPHS AS A WAY TO DOCUMENT THE TENSION OF CULTURAL SHIFTS |
| | AND ADDRESS THE RAPIDLY CHANGING SOCIETY OF CHINA. |
| | |
| 40 | (Code:) (Expenses \$ 864,566 • including grants of \$) (Revenue \$ 36,657 • |
| 70 | PROGRAMS: THE MUSEUM OFFERS A BROAD RANGE OF PROGRAMMING THROUGHOUT THE |
| | YEAR. THESE PROGRAMS INCLUDE MUSICAL PERFORMANCES, FILMS, EDUCATIONAL |
| | SEMINARS, TEEN ART CLASSES, SUMMER CAMPS, FAMILY DAYS, AND LECTURES AND |
| | SYMPOSIA. "SCREEN ON THE GREEN", OUR FREE FILM SERIES IN BALBOA PARK, |
| | PRESENTED A VARIETY OF FILMS REPRESENTING THE DIVERSITY OF THE MUSEUM'S |
| | COLLECTION AND EXHIBITIONS. HIGHLIGHTS INCLUDED AN AMERICAN IN PARIS |
| | WHICH COINCIDED WITH OUR IMPRESSIONIST EXHIBITION AND SPELLBOUND WHICH |
| | HIGHLIGHTED OUR MODERN, CONTEMPORARY ART, SPECIFICALLY SALVADOR DALI, AS HE DESIGNED THE DREAM SEQUENCE IN THE FILM. THE FILM SERIES |
| | CONCLUDED WITH THE SPANISH VERSION OF DRACULA, CELEBRATING ART & |
| | EMPIRE: THE GOLDEN AGE OF SPAIN. |
| | |
| 4d | Other program services (Describe on Schedule O.) |
| | (Expenses \$ 1,948,785 • including grants of \$) (Revenue \$ 486,170 •) |
| 4e | Total program service expenses ► 7,683,737. |
| | - 000 co. c |

Part IV Checklist of Required Schedules

| | | | Yes | No |
|-------------|--|------------|-----|---------------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | X | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? | 2 | X | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | Х |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | | Х |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III | 5 | | X |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | X |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | X |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8 | Х | |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | X |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | Х | |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VIII, IX, or X | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | 37 | |
| | Part VI | 11a | Х | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | | Х | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | Λ | |
| С | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | | | x |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | |
| a | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | 444 | | x |
| • | Part X, line 16? If "Yes," complete Schedule D, Part IX Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11d 11e | Х | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | 116 | -21 | |
| • | the organization's separate of consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | х | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| ızu | Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| - | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | х |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Х |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Х |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | Х | |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I | 17 | | X |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | l |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | X |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | |
| | complete Schedule G, Part III | 19 | | X |
| 20 a | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | X |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | _ | | X |
| | domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II | 21 | 1 | $\Box \Delta$ |

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Form 990 (2019) SAN DIEGO MUSEUM OF ART Part IV Checklist of Required Schedules (continued)

| | | | | T |
|------|--|------------|-----|-------------|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | Yes | No |
| | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | х |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current | | | |
| | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | Х | |
| 24a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | 24a | | x |
| b | Schedule K. If "No," go to line 25a | 24a 24b | | |
| | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| 25 a | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | Х |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete | | | |
| | | 25b | | x |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | 200 | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | Х |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | 37 |
| | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | X |
| 28 | Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions, for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> | | | |
| _ | "Yes," complete Schedule L, Part IV | 28a | | х |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | Х |
| С | A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If | | | |
| | "Yes," complete Schedule L, Part IV | 28c | 77 | Х |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | Х | - |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M | 30 | х | |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | Х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | X |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | X |
| 2F.c | Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 34 35a | | X |
| | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | SSA | | 1 |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | X |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | 37 |
| 200 | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | X |
| 38 | Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? | 38 | х | |
| Pai | Note: All Form 990 filers are required to complete Schedule 0 It V Statements Regarding Other IRS Filings and Tax Compliance | _ 56 | | |
| | Check if Schedule O contains a response or note to any line in this Part V | | | |
| | | | Yes | No |
| 1a | Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 64 | _ | | |
| b | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable | - | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | v | |
| | (gambling) winnings to prize winners? | 1c | X | oxdot |

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Form **990** (2019)

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

| 2a Inter the number of employees reported on Form W.3, Transmittal of Wage and Tax Statements, Idea of the calendary pare ending with or within the year covered by the return b If all least one is reported on line 2a, did the organization file all required federal employment tax returns? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to 6-files (see instructions) 3a Did the organization have unrelated businesses gross income of \$1,000 or more during the year? 3b If Yes,* has it till did Form 990-T for this year? If Yo' to files 3b, provide an explanation or other during type of the files of Form 990-T for this year? If Yo' to files 3b, provide an explanation or Schedule 0 3b If Yes, and the file of Form 990-T for this year? If Yo' to files 3b, provide an explanation or other during type or other files are files of the files of th | | | | | Yes | No |
|---|--------|--|------------------------------|-----|-----|----|
| b If a least one is reported on line 2a, did the organization life all required federal employment facretures? Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-fife (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a X b If Yes, has it flied a Form 990-T for this year? If Yeo' 10 line 3b, provide an explanation on Schedule O 3b X d At any time during the calendary earl, dith the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a At any time the hanse of the foreign country. 5b If Yes, 'enter the name of the foreign country (such as a bank account, securities account, or other financial Accounts (FBAR), 5c If Yes' 10 line Saor 5b, did froe foreign country. 5a Was the organization have foreign country (such as a bank account, securities account, or other financial Accounts (FBAR), 5c If Yes' 10 line Saor 5b, did the organization that it was or is a party to a prohibited tax shelter transaction? 5c If Yes' 10 line Saor 5b, did the organization the Form 888617. 6c If Yes' 10 line Saor 5b, did the organization the Organization and the anomaly greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 6c If Yes' 20 organization shall were not tax deductible as charitable contributions? 6c If Yes' 20 organization shall were selected about the organization than a superas statement that such contributions or grits were not tax deductible? 6c If Yes' 20 organization shall require the subset of the goods or services provided? 7c Organizations that may receive deductible contributions under section 170(c). 8d If Yes', indicate the number of Forms 8822 flied during the year (but the organization than a party lines, directly or indirectly, on a personal benefit contract? 7c IX 9d If the organizatio | 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | |
| Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3 Did the organization have unrelated business gross income of \$1,000 or more during the year? 3 Did # 1*Yea,** has it filed a Form 990-T for this year? If *No** to fire 3b, provide an explanation on Schedule 0 3 Did * 1*Yea,** has it filed a Form 990-T for this year? If *No** to fire 3b, provide an explanation on Schedule 0 3 Did * 1*Yea,** the during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country [such as a bank account; securities account or other financial accountry (such as a bank account, securities account or other financial accountry [such as a bank account; securities account or other financial accountry [such as a bank account; securities account or other financial accounts (FBAR). 5 Did was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5 Did any taxable party nority the organization that it was or is a party to a prohibited tax shelter transaction? 5 Did bid the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Did pranizations that may receive deductible contributions an express statement that such contributions or gifts were not tax deductible? 8 Did the organization receive advantable contributions under section 170(c). 8 Did the organization receive deductible contributions under section 170(c). 9 Did the organization receive advantable or the value of the goods or services provided? 10 Did the organization receive any permit in excess of \$15 made party as a contribution and party for goods and services provided to the payor? 7 Did the organization received any permit in excess of \$15 made party as a contribution of understance the number of Forms 8282 filed during the year the year of the payor o | | filed for the calendar year ending with or within the year covered by this return | 2a 171 | | | |
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| 9 Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 | 8 | Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained | by the | | | |
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| b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b 11 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 11a 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b 13 Section 501(c)(29) qualified nonprofit health insurance issuers. a Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans c Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the tax year? 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? 15 X If "Yes," see instructions and file Form 4720, Schedule N. | 9 | Sponsoring organizations maintaining donor advised funds. | | | | |
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| If "Yes," see instructions and file Form 4720, Schedule N. 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X | | | | 15 | | Х |
| 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? 16 X | | | | | | |
| If "Yes," complete Form 4720, Schedule O. | 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment | t income? | 16 | | Х |
| | | If "Yes," complete Form 4720, Schedule O. | | | | |

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

| | Check if Schedule O contains a response or note to any line in this Part VI | | | X |
|-----|---|---------|---------|------|
| Sec | tion A. Governing Body and Management | | | |
| | | | Yes | No |
| 1a | Enter the number of voting members of the governing body at the end of the tax year la | | | |
| | If there are material differences in voting rights among members of the governing body, or if the governing | | | |
| | body delegated broad authority to an executive committee or similar committee, explain on Schedule O. | | | |
| b | Enter the number of voting members included on line 1a, above, who are independent 1b 36 | | | |
| 2 | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other | | | |
| _ | officer, director, trustee, or key employee? | 2 | Х | |
| 3 | Did the organization delegate control over management duties customarily performed by or under the direct supervision | _ | | |
| • | of officers, directors, trustees, or key employees to a management company or other person? | 3 | | х |
| 4 | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? | 4 | | X |
| 5 | Did the organization become aware during the year of a significant diversion of the organization's assets? | 5 | | X |
| 6 | Did the organization have members or stockholders? | 6 | | X |
| _ | Did the organization have members of stockholders, or other persons who had the power to elect or appoint one or | - | | |
| 7a | | 70 | | х |
| | more members of the governing body? | 7a | | -25 |
| D | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or | | | x |
| _ | persons other than the governing body? | 7b | | - 22 |
| 8 | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: | | Х | |
| a | The governing body? | 8a | X | |
| b | Each committee with authority to act on behalf of the governing body? | 8b | | |
| 9 | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the | _ | | 7.7 |
| | organization's mailing address? If "Yes," provide the names and addresses on Schedule O | 9 | | X |
| Sec | tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) | | | |
| | | | Yes | No |
| | Did the organization have local chapters, branches, or affiliates? | 10a | | Х |
| b | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, | | | |
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| | Describe in Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Х | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Х | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | |
| | in Schedule O how this was done | 12c | Х | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Х | |
| b | Other officers or key employees of the organization | 15b | Х | |
| | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| | taxable entity during the year? | 16a | | Х |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | |
| Sec | tion C. Disclosure | | | |
| 17 | List the states with which a copy of this Form 990 is required to be filed ▶CA | | | |
| 18 | Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3 |)s only |) avail | able |
| | for public inspection. Indicate how you made these available. Check all that apply. | | | |
| | X Own website Another's website X Upon request Other (explain on Schedule O) | | | |
| 19 | Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, ar | d fina | ncial | |
| | statements available to the public during the tax year. | | | |
| 20 | State the name, address, and telephone number of the person who possesses the organization's books and records | | | |
| - | DONNA DOMINIAK - 619-232-7931 | | | |
| | P.O. BOX 122107, SAN DIEGO, CA 92112 | | | |

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

ot Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

| (A) Name and title | (B) Average hours per | | not c | Pos heck | more | l than is bot | | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of |
|--------------------------|--|------------------|-------|-------------|--------|------------------------------|-------|--|--|--|
| | week (list any hours for related organizations below line) | stee or director | | | irecto | Highest compensated employee | stee) | from the organization (W-2/1099-MISC) | from related organizations (W-2/1099-MISC) | other compensation from the organization and related organizations |
| (1) TAFFIN RAY | 1.00 | l | | l | | | | | • | |
| PRESIDENT | | Х | | Х | | | | 0. | 0. | 0. |
| (2) KEN WIDDER | 1.00 | ļ | | l | | | | | • | |
| VICE-PRESIDENT | | Х | | Х | | | | 0. | 0. | 0. |
| (3) EUGENE MITCHELL | 1.00 | ۱ | | | | | | | _ | _ |
| VICE-PRESIDENT | | Х | | Х | | | | 0. | 0. | 0. |
| (4) TONI BLOOMBERG | 1.00 | ļ | | l | | | | | • | |
| VICE-PRESIDENT | | Х | | Х | | | | 0. | 0. | 0. |
| (5) WEBSTER KINNAIRD | 1.00 | ļ | | | | | | | | |
| VICE-PRESIDENT | | Х | | Х | | | | 0. | 0. | 0. |
| (6) ROBERT DOTSON | 1.00 | ļ | | | | | | | | |
| TREASURER | | Х | | Х | | | | 0. | 0. | 0. |
| (7) MARTI ANDREWS | 1.00 | ļ | | l | | | | | • | |
| SECRETARY | | Х | | Х | | | | 0. | 0. | 0. |
| (8) ANALIA REGGIO | 1.00 | ļ | | | | | | | • | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (9) ANTHONY BOGANEY | 1.00 | ļ | | | | | | | • | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (10) ARMANDO IBARRA, JR. | 1.00 | ļ | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (11) BARBARA KATZ | 1.00 | ļ | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (12) BILL VANDEWEGHE | 1.00 | ļ | | | | | | | • | |
| TRUSTEE | 1 00 | Х | | | | | | 0. | 0. | 0. |
| (13) CHARLES HELLERICH | 1.00 | ļ | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (14) DEMI ROGOZIENSKI | 1.00 | | | | | | | | _ | _ |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (15) FRANK ROGOZIENSKI | 1.00 | l | | | | | | | _ | _ |
| ASSISTANT SECRETARY | | Х | | | | | | 0. | 0. | 0. |
| (16) GITA KHADIRI | 1.00 | ۱ | | | | | | | _ | _ |
| TRUSTEE | 1 2 2 2 | Х | | | | | | 0. | 0. | 0. |
| (17) JACKIE JOHNSON | 1.00 | ۱ | | | | | | | _ | _ |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0 • Form 990 (2019) |

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Form **990** (2019)

| | GO MOSEON | | | | | | | | 93-1090 | 713 Page 6 |
|---|--|--------------------------------|-----------------------|---------|--------------|------------------------------|----------|--|--|--|
| Part VII Section A. Officers, Directors, To | rustees, Key Em | ploy | ees | , and | d Hi | ghe | st C | ompensated Employe | es (continued) | |
| (A) | (B) | | | (0 | C) | | | (D) | (E) | (F) |
| Name and title | Average hours per week | box | not c | ss pe | more rson | than is bot or/trus | h an | Reportable compensation from | Reportable compensation from related | Estimated amount of other |
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC) | organizations (W-2/1099-MISC) | compensation from the organization and related organizations |
| (18) JAISHREE VARADARAJ | 1.00 | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (19) JANICE LOWENBERG TRUSTEE | 1.00 | X | | | | | | 0. | 0. | 0. |
| (20) JEANETTE FAVROT PETERSON | 1.00 | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (21) JILL LOZIER | 1.00 | | | | | | | | | |
| ASSISTANT TREASURER | | Х | | | | | | 0. | 0. | 0. |
| (22) JOANIE O'LEARY TRUSTEE | 1.00 | X | | | | | | 0. | 0. | 0. |
| (23) JOYCE GATTAS | 1.00 | | | | | | | | | |
| TRUSTEE | | Х | | | | | | 0. | 0. | 0. |
| (24) KAMALA VISWESWARAN TRUSTEE | 1.00 | х | | | | | | 0. | 0. | 0. |
| (25) KIM SOKOL | 1.00 | | | | | | | | | - |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| (26) MARIANELA DE LA HOZ | 1.00 | | | | | | | | | |
| TRUSTEE | | х | | | | | | 0. | 0. | 0. |
| 1b Subtotal | | | | | | | <u> </u> | 0. | 0. | 0. |
| c Total from continuation sheets to Part | t VII, Section A | | | | | | | 962,210. | 0. | 106,686. |
| d Total (add lines 1b and 1c) | | | | | | | | 962,210. | 0. | 106,686. |
| 2 Total number of individuals (including bu | ut not limited to th | ose | liste | ed al | oove | e) wł | no re | eceived more than \$100 | 0,000 of reportable | |

compensation from the organization

Yes No 3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual 3 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Х 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services X rendered to the organization? If "Yes," complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) Name and business address | (B) Description of services | (C) Compensation |
|--|---------------------------------|---------------------|
| MASTERPIECE INTERNATIONAL LTD | SHIPPING/FREIGHT | |
| 39 BROADWAY, 14TH FLOOR, NEW YORK, NY 10006 | SERVICES | 545,955. |
| ALLIED UNIVERSAL SECURITY SERVICES | | |
| PO BOX 31001-2374, PASADENA, CA 91110-2374 | SECURITY SERVICES | 544,786. |
| A.O. REED | | |
| 4777 RUFFNER STREET, SAN DIEGO, CA 92186 | REPAIR SERVICES | 462,454. |
| PACIFIC EVENT PRODUCTIONS | EVENT PRODUCTION | |
| 6989 CORTE SANTA FE, SAN DIEGO, CA 92121 | SERVICES | 218,214. |
| SALT & ASSOCIATES, 249 SOUTH HIGHWAY 101, | | |
| SUITE 207, SOLANA BEACH, CA 92075 | PRINTING SERVICES | 157,674. |
| 2 Total number of independent contractors (including but not limited to those liste \$100,000 of compensation from the organization. | d above) who received more than | |

SEE PART VII, SECTION A CONTINUATION

Form **990** (2019)

| | TEGO MUSEUI | M (|) F | AK | C.T. | | | | 95-169 | 0/13 |
|---|---|--------------------------------|-----------------------|---------------|--------------|------------------------------|--------|--|--|---|
| Part VII Section A. Officers, Directo | rs, Trustees, Key E | mplo | yee | s, ar | nd F | ligh | est | Compensated Employ | ees (continued) | |
| (A) | (B) | | | | | | | | (F) | |
| Name and title | Average hours | (cl | | Posi all t | | | ıly) | Reportable compensation | Reportable compensation | Estimated amount of |
| | per week (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | from the organization (W-2/1099-MISC) | from related organizations (W-2/1099-MISC) | other compensation from the organization and related organizations |
| (27) MELINDA KIMBRO TRUSTEE | 1.00 | X | | | | | | 0. | 0. | 0 |
| (28) MICKI OLIN TRUSTEE | 1.00 | Х | | | | | | 0. | 0. | 0 |
| (29) PHYLLIS SPEER TRUSTEE | 1.00 | X | | | | | | 0. | 0. | 0 |
| (30) RACHEL INMON | 1.00 | | | | | | | | | |
| TRUSTEE (31) ROBIN WILSON CARRIER | 1.00 | Х | | | | | | 0. | 0. | 0 |
| TRUSTEE (32) ROSS HARTER | 1.00 | Х | | | | | | 0. | 0. | 0 |
| TRUSTEE | 1.00 | х | | | | | | 0. | 0. | 0 |
| TRUSTEE | | х | | | | | | 0. | 0. | 0 |
| (34) STEVE COOPERSMITH TRUSTEE | 1.00 | х | | | | | | 0. | 0. | 0 |
| (35) SUSAN URQUIDI TRUSTEE | 1.00 | Х | | | | | | 0. | 0. | 0 |
| (36) TOM GILDRED | 1.00 | Х | | | | | | 0. | 0. | 0 |
| (37) DONNA DOMINIAK | 40.00 | | | | | | | | | |
| CHIEF FINANCIAL OFFICER (38) KARI KOVACH | 40.00 | | | Х | | | | 140,571. | 0. | 24,917 |
| CHIEF OPERATING OFFICER (39) ROXANA VELASQUEZ | 40.00 | | | Х | | | | 134,226. | 0. | 11,642 |
| EXECUTIVE DIRECTOR (40) ANITA FELDMAN | 40.00 | | | х | | | | 410,862. | 0. | 34,748 |
| DD - CURATORIAL/EDUCATION | | | | | X | | | 163,594. | 0. | 20,023 |
| (41) STACEY LOOMIS DIRECTOR - DEVELOPMENT | 40.00 | | | | | х | | 112,957. | 0. | 15,356 |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | | | | | | | | | |
| | | <u> </u> | | | | | | 0.60 0.10 | | 106 505 |
| Total to Part VII, Section A, line 1c | | | | | | | | 962,210. | | 106,686 |

SAN DIEGO MUSEUM OF ART 95-1696715 Page 9 Form 990 (2019) Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) Related or exempt Unrelated Total revenue from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1a **b** Membership dues 1b 877,992. c Fundraising events 1c d Related organizations 1d 425,438 e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 2,231,652 1f 97,116. g Noncash contributions included in lines 1a-1f 1g |\$ 3,535,082 h Total. Add lines 1a-1f **Business Code** 2 a ADMISSIONS 712110 Program Service Revenue 965,919. 965,919 b TRAVELING EXHIBITIONS 712110 245,379 245,379 CONCERTS/EDUCATION 712110 36,657 36,657 OTHER RELATED INCOME 712110 23,971. 23,971. f All other program service revenue g Total. Add lines 2a-2f 1,271,926 Investment income (including dividends, interest, and 1,160,443 other similar amounts) 1,160,443 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 225,763 6 a Gross rents **b** Less: rental expenses ... 6b 225,763. **c** Rental income or (loss) 225,763. 225,763 d Net rental income or (loss) 7 a Gross amount from sales of (i) Securities (ii) Other 3,547,404. 1,168,647. assets other than inventory **b** Less: cost or other basis Other Revenue 765,969 7b and sales expenses 2,781,435. 1,168,647 c Gain or (loss) 3,950,082. 1,168,647 2,781,435. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ contributions reported on line 1c). See Part IV, line 18 **b** Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses 9b c Net income or (loss) from gaming activities \triangleright 10 a Gross sales of inventory, less returns and allowances 432,639 214,826 **b** Less: cost of goods sold 217,813. 216,820 993 c Net income or (loss) from sales of inventory **Business Code** Miscellaneous Revenue 11 a d All other revenue

e Total. Add lines 11a-11d

Total revenue. See instructions

2,657,393

10,361,109.

993.

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| Δ- | Check if Schedule O contains a respon | (A) | this Part IX(B) | (C) | (D) |
|----------|---|----------------------|--------------------------|---------------------------------|----------------------|
| | not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations | | | | |
| | and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic | | | | |
| | individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | 054 022 | 276 004 | 4E1 100 | 227 720 |
| _ | trustees, and key employees | 954,933. | 276,004. | 451,199. | 227,730 |
| 6 | Compensation not included above to disqualified | | | | |
| | persons (as defined under section 4958(f)(1)) and | | | | |
| _ | persons described in section 4958(c)(3)(B) | 4,404,518. | 2 064 011 | 1 211 702 | 227 014 |
| 7 | Other salaries and wages | 4,404,510. | 2,964,911. | 1,211,793. | 227,814 |
| 8 | Pension plan accruals and contributions (include | 106 044 | 66 070 | 30 100 | 1 750 |
| _ | section 401(k) and 403(b) employer contributions) | 106,944. 598,465. | 66,078. | 39,108. | 1,758 25,946 |
| 9 | Other employee benefits | 317,268. | 347,730. 194,557. | 100,405. | 22,306 |
| 10 | Payroll taxes | J11, Z00 • | 174,33/• | 100,403. | 44,300 |
| 11 | Fees for services (nonemployees): | | | | |
| a | • | | | | |
| b | Legal | 55,565. | | 55,565. | |
| С | • | 33,303. | | 33,303. | |
| | Lobbying Professional fundraising convices Con Part IV line 17 | | | | |
| e | , , , , , , , , , , , , , , , , , , , | 256,685. | | 256,685. | |
| f | Investment management fees | 230,003. | | 230,003. | |
| g | , , | 721,522. | 312,035. | 374,286. | 35,201 |
| 40 | column (A) amount, list line 11g expenses on Sch O.) | 380,633. | 170,356. | 207,201. | 3,076 |
| 12 | Advertising and promotion | 166,001. | 142,055. | 12,458. | 11,488 |
| 13 | Office expenses | 39,185. | 39,185. | 12,450. | 11,400 |
| 14 15 | Information technology | 35,103. | 35,103. | | |
| 15 16 | Royalties | 683,487. | 634,187. | 40,398. | 8,902 |
| 17 | Occupancy | 36,945. | 24,083. | 12,189. | 673 |
| 18 | Payments of travel or entertainment expenses | 3073131 | 21,0031 | 12/1031 | 0,3 |
| 10 | for any federal, state, or local public officials | | | | |
| 19 | Conferences, conventions, and meetings | | | | |
| 20 | Interest | 58,671. | 55,667. | 2,341. | 663 |
| 21 | Payments to affiliates | , | , | ., | |
| 22 | Depreciation, depletion, and amortization | 781,740. | 741,715. | 31,191. | 8,834 |
| 23 | Insurance | 355,253. | 330,375. | 18,835. | 6,043 |
| 24 | Other expenses. Itemize expenses not covered | | | | |
| | above (List miscellaneous expenses on line 24e. If | | | | |
| | line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.) | | | | |
| а | FEES AND HONORARIUMS | 552,961. | 504,497. | 46,385. | 2,079 |
| b | FREIGHT | 394,891. | 394,891. | 0. | 0 |
| С | REPAIRS/MAINTENENCE | 301,934. | 18,874. | 283,060. | 0 |
| d | EQUIPMENT/RENTAL/TOOLS | 212,383. | 133,215. | 77,756. | 1,412 |
| е | All other expenses | 490,120. | 333,322. | 153,329. | 3,469 |
| 25 | Total functional expenses. Add lines 1 through 24e | 11,870,104. | 7,683,737. | 3,598,973. | 587,394 |
| 26 | Joint costs. Complete this line only if the organization | | | | |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | |

Form **990** (2019)

| Par | τX | Balance Sheet | | | | | |
|-----------------------------|-----|---|-------------|-----------------------|---------------------------------|------------|---------------------------|
| | | Check if Schedule O contains a response or ne | ote to an | y line in this Part X | | | |
| | | | | | (A) Beginning of year | | (B) End of year |
| | 1 | Cash - non-interest-bearing | | | 663,845. | 1 | 1,255,022 |
| | 2 | Savings and temporary cash investments | | | 3,889,327. | 2 | 4,456,561 |
| | 3 | Pledges and grants receivable, net | | | 3,125,688. | 3 | 365,756 |
| | 4 | Accounts receivable, net | | 175,188. | 4 | 1,191,886 | |
| | 5 | Loans and other receivables from any current | | | | | |
| | | trustee, key employee, creator or founder, sub | | | | | |
| | | controlled entity or family member of any of the | | | | 5 | |
| | 6 | Loans and other receivables from other disqua | | | | | |
| | | under section 4958(f)(1)), and persons describ | | 6 | | | |
| ts | 7 | Notes and loans receivable, net | | 7 | | | |
| Assets | 8 | Inventories for sale or use | | | 150,071. | 8 | 154,598 |
| Ÿ | 9 | | | | 32,428. | 9 | 183,319 |
| | 10a | Land, buildings, and equipment: cost or other | | | | | |
| | | basis. Complete Part VI of Schedule D | 10a | 17,265,259. | | | |
| | b | Less: accumulated depreciation | | 12,446,121. | 5,278,083. | 10c | 4,819,138 |
| | 11 | Investments - publicly traded securities | 47,755,366. | 11 | 43,006,576 | | |
| | 12 | Investments - other securities. See Part IV, line | 21,043,952. | 12 | 23,900,891 | | |
| | 13 | Investments - program-related. See Part IV, line | | 13 | | | |
| | 14 | Intangible assets | | 14 | | | |
| | 15 | Other assets. See Part IV, line 11 | 89,408. | 15 | 81,342 | | |
| | 16 | Total assets. Add lines 1 through 15 (must eq | | | 82,203,356. | 16 | 79,415,089 |
| | 17 | Accounts payable and accrued expenses | 1,067,711. | 17 | 965,645 | | |
| | 18 | Grants payable | | 18 | | | |
| | 19 | Deferred revenue | | | 2,973. | 19 | 2,952 |
| | 20 | Tax-exempt bond liabilities | | | | 20 | |
| | 21 | Escrow or custodial account liability. Complete | Part IV | of Schedule D | | 21 | |
| es | 22 | Loans and other payables to any current or for | mer offic | cer, director, | | | |
| ₽ | | trustee, key employee, creator or founder, sub | stantial o | contributor, or 35% | | | |
| Liabilities | | controlled entity or family member of any of the | ese pers | ons | | 22 | |
| _ | 23 | Secured mortgages and notes payable to unre | lated thi | rd parties | | 23 | |
| | 24 | Unsecured notes and loans payable to unrelat | | | 284,558. | 24 | 234,342 |
| | 25 | Other liabilities (including federal income tax, p | ayables | to related third | | | |
| | | parties, and other liabilities not included on line | es 17-24) | . Complete Part X | | | |
| | | of Schedule D | | | 5,700,000. | | 6,494,000 |
| | 26 | Total liabilities. Add lines 17 through 25 | | | 7,055,242. | 26 | 7,696,939 |
| S | | Organizations that follow FASB ASC 958, ch | eck her | e ▶ 🔼 | | | |
| nce | | and complete lines 27, 28, 32, and 33. | | | E0 000 011 | | F1 0F7 C00 |
| alaı | 27 | | | 50,223,811. | 27 | 51,057,698 | |
| d B | 28 | Net assets with donor restrictions | 24,924,303. | 28 | 20,660,452 | | |
| n. | | Organizations that do not follow FASB ASC | 958, ch | eck here 🕨 📖 | | | |
| or F | | and complete lines 29 through 33. | | | | | |
| ts (| 29 | Capital stock or trust principal, or current fund | | | | 29 | |
| SSE | 30 | Paid-in or capital surplus, or land, building, or | | _ | | 30 | |
| Net Assets or Fund Balances | 31 | Retained earnings, endowment, accumulated | | | 75 140 114 | 31 | 71 710 150 |
| ž | 32 | Total net assets or fund balances | | | 75,148,114. | 32 | 71,718,150 |
| | 33 | Total liabilities and net assets/fund balances | | | 82,203,356. | 33 | 79,415,089 |

Form **990** (2019)

| Pa | rt XI Reconciliation of Net Assets | | | | |
|----|---|------------|-------|-----|-------------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | X |
| | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | | 10,36 | | |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | | 11,87 | | |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | | -1,50 | | |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 75,14 | 8,1 | <u> 14.</u> |
| 5 | Net unrealized gains (losses) on investments | 5 | -1,89 | 0,4 | 36. |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | -3 | 0,5 | <u>33.</u> |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | |
| | column (B)) | 10 | 71,71 | 8,1 | 50. |
| Pa | rt XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule | O. | - | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | X |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | |
| | separate basis, consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Х | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat | | | | |
| | consolidated basis, or both: | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th | e audit, | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | 2c | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Sch | | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir | | | | |
| | Act and OMB Circular A-133? | | За | | Х |
| b | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ | ired audit | | | |
| _ | or audits, explain why on Schedule O and describe any steps taken to undergo such audits | | 3b | | |
| | , | | | 990 | (2019) |

932012 01-20-20

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number Name of the organization SAN DIEGO MUSEUM OF ART 95-1696715 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. ☐ Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. ☐ Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

Total

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | ction A. Public Support | | · | | | | |
|-----|---|-----------------------|----------------------|----------------------|---------------------------|----------------------|------------------------|
| | ndar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| | Gifts, grants, contributions, and | , , | , , | , , | , , | , , | ., |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 4238658. | 4179024. | 5327972. | 7589849. | 3535082. | 24870585. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | 1000550 | 4450004 | 5005050 | 5500040 | 252522 | 0.400000 |
| 4 | Total. Add lines 1 through 3 | 4238658. | 4179024. | 5327972. | 7589849. | 3535082. | 24870585. |
| 5 | The portion of total contributions | | | | | | |
| | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | 242522 |
| | column (f) | | | | | | 3437383. |
| | Public support. Subtract line 5 from line 4. | | | | | | 21433202. |
| | ction B. Total Support | | | | | 1 | |
| | ndar year (or fiscal year beginning in) | (a) 2015 4238658. | (b) 2016 4179024. | (c) 2017 5327972. | (d) 2018 7589849. | (e) 2019 | (f) Total 24870585. |
| | Amounts from line 4 | 4230030. | 41/9024. | 532/9/2. | 7589849. | 3333084. | 248/0383. |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | 1087503. | 1066250. | 1621344. | 1744344. | 1386206. | 6905647. |
| _ | and income from similar sources | 100/303. | 1000230. | 1021344. | 1/44344. | 1300200. | 0903047. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | 201,909. | 220,255. | 1,569. | 1,379. | 993. | 426,105. |
| 40 | business is regularly carried on | 201,909. | 440,433. | 1,309. | 1,3/9. | 333. | 420,103. |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | | | | | | 32202337. |
| | Total support. Add lines 7 through 10 | ata (aga inaturati | -no) | | | 12 9 | ,078,090. |
| 12 | Gross receipts from related activities, First five years. If the Form 990 is for | • | | d fourth or fifth to | | | ,010,030. |
| 13 | organization, check this box and stop | | | | | | ightharpoonup |
| Sec | ction C. Computation of Publ | | rcentage | | | | |
| | Public support percentage for 2019 (I | | | column (f)) | | 14 | 66.56 % |
| | Public support percentage from 2018 | | | | | 15 | 67.00 % |
| | 33 1/3% support test - 2019. If the o | | | | | | |
| | stop here. The organization qualifies | as a publicly supp | orted organization | , I | | • | ightharpoons X |
| b | 33 1/3% support test - 2018. If the c | | | | | | |
| | and stop here. The organization qual | ifies as a publicly s | supported organiza | ation | | | ▶ □ |
| 17a | 10% -facts-and-circumstances tes | | | | | | |
| | and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part VI how the organization | | | | | | |
| | meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization | | | | | | |
| b | b 10% -facts-and-circumstances test - 2018. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or | | | | | | |
| | more, and if the organization meets th | ne "facts-and-circu | mstances" test, ch | neck this box and | stop here. Explair | n in Part VI how the | Э |
| | organization meets the "facts-and-circ | cumstances" test. | The organization of | qualifies as a publi | cly supported orga | anization | ▶□ |
| 18 | Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions | | | | | | |

Schedule A (Form 990 or 990-EZ) 2019

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se | ction A. Public Support | clow, picase com | piete i dit ii.) | | | | |
|--------------|--|-------------------|----------------------|------------------------|--------------------|----------------------|-----------|
| | endar year (or fiscal year beginning in) | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| | Gifts, grants, contributions, and | , , | ` , | , , | , , | ` ` | `` |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that | | | | | 1 | |
| J | are not an unrelated trade or bus- iness under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- | | | | | | |
| 4 | ization's benefit and either paid to or expended on its behalf | | | | | | |
| _ | | | | | | + | |
| 5 | The value of services or facilities furnished by a governmental unit to | | | | | | |
| _ | the organization without charge | | | | | + | |
| | Total. Add lines 1 through 5 | | | - | | | |
| / 6 | Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| ŀ | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| (| Add lines 7a and 7b | | | | | | |
| | Public support. (Subtract line 7c from line 6.) | | | | | | |
| Se | ction B. Total Support | | | | | | |
| Cale | endar year (or fiscal year beginning in) 🕨 | (a) 2015 | (b) 2016 | (c) 2017 | (d) 2018 | (e) 2019 | (f) Total |
| | Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| ŀ | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| | Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on | | | | | | |
| | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | |
| 14 | First five years. If the Form 990 is for | the organization' | s first, second, thi | rd, fourth, or fifth t | ax year as a secti | on 501(c)(3) organiz | zation, |
| - | check this box and stop here | | | | | | <u></u> |
| | ction C. Computation of Publ | | | | | | |
| | Public support percentage for 2019 (I | | | | | 15 | % |
| | Public support percentage from 2018 | | | | | 16 | % |
| | ction D. Computation of Inves | | | | | 14-1 | |
| 17 | Investment income percentage for 20 | | | | | 17 | % |
| 18 | Investment income percentage from 2 | | | | | 18 | % |
| 19 | a 33 1/3% support tests - 2019. If the | | | | | | 17 is not |
| ŀ | more than 33 1/3%, check this box at 33 1/3% support tests - 2018. If the | | | | | | ▶Ш and |
| | line 18 is not more than 33 1/3%, che | • | | | • | · | |
| 20 | Private foundation. If the organization | | | | | | \ |

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | Yes | No |
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| 10a | | |
| | | |
| 10b | | |

| Par | rt IV Supporting Organizations _(continued) | | | |
|------------|---|----------|-----|-----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) | | | |
| | below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described in (a) above? | 11b | | |
| | A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI. | 11c | | |
| | tion B. Type I Supporting Organizations | | | |
| | uon 21 1 jpo 1 oupportung organizatione | | Yes | No |
| 1 | Did the directors, trustees, or membership of one or more supported organizations have the power to | | 100 | 110 |
| • | regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the | | | |
| | , , , | | | |
| | tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or | | | |
| | controlled the organization's activities. If the organization had more than one supported organization, | | | |
| | describe how the powers to appoint and/or remove directors or trustees were allocated among the supported | | | |
| _ | organizations and what conditions or restrictions, if any, applied to such powers during the tax year. | 1 | | |
| 2 | Did the organization operate for the benefit of any supported organization other than the supported | | | |
| | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | supervised, or controlled the supporting organization. | 2 | | |
| Sec | tion C. Type II Supporting Organizations | | | |
| | r | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | | |
| | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | | | |
| | the supported organization(s). | 1 | | |
| <u>Sec</u> | tion D. All Type III Supporting Organizations | | | |
| | _ | | Yes | No |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | | | |
| | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described in (2), did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| | supported organizations played in this regard. | 3 | | |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions). | | | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see inst. | ructions | 3). | |
| 2 | Activities Test. Answer (a) and (b) below. | | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more | | | |
| | of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the | | | |
| | reasons for the organization's position that its supported organization(s) would have engaged in these | | | |
| | activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer (a) and (b) below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| - | trustees of each of the supported organizations? <i>Provide details in</i> Part VI. | 3a | | |
| b | | | | |
| - | of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard. | 3b | | |

| Pa | rt V Type III Non-Functionally Integrated 509(a)(3) Supportin | g Orgai | nizations | |
|------|--|-------------|----------------------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifyin | g trust on | Nov. 20, 1970 (explain in | Part VI). See instructions. Al |
| | other Type III non-functionally integrated supporting organizations must co | mplete Se | ections A through E. | |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| a | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| c | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other | | | |
| | factors (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| _5_ | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| _6 | Multiply line 5 by .035. | 6 | | |
| _7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, Column A) | 1 | | |
| 2 | Enter 85% of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, Column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-functional | ly integrat | ed Type III supporting org | anization (see |
| | instructions). | | | |

Schedule A (Form 990 or 990-EZ) 2019

| Par | ^ব V │ Type III Non-Functionally Integrated 509 | (a)(3) Supporting Org | anizations _(continued) | |
|-------|--|-------------------------------|--|---|
| Secti | ion D - Distributions | | . , | Current Year |
| 1 | Amounts paid to supported organizations to accomplish exe | mpt purposes | | |
| 2 | Amounts paid to perform activity that directly furthers exemp | ot purposes of supported | | |
| | organizations, in excess of income from activity | | | |
| 3 | Administrative expenses paid to accomplish exempt purpose | es of supported organization | าร | |
| 4 | Amounts paid to acquire exempt-use assets | | | |
| 5 | Qualified set-aside amounts (prior IRS approval required) | | | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | |
| 8 | Distributions to attentive supported organizations to which the | ne organization is responsive | e | |
| | (provide details in Part VI). See instructions. | | | |
| 9 | Distributable amount for 2019 from Section C, line 6 | | | |
| 10 | Line 8 amount divided by line 9 amount | | | |
| Secti | ion E - Distribution Allocations (see instructions) | (i) Excess Distributions | (ii) Underdistributions Pre-2019 | (iii) Distributable Amount for 2019 |
| 1 | Distributable amount for 2019 from Section C, line 6 | | | |
| 2 | Underdistributions, if any, for years prior to 2019 (reason- | | | |
| | able cause required- explain in Part VI). See instructions. | | | |
| 3 | Excess distributions carryover, if any, to 2019 | | | |
| а | From 2014 | | | |
| b | From 2015 | | | |
| С | From 2016 | | | |
| d | From 2017 | | | |
| е | From 2018 | | | |
| f | Total of lines 3a through e | | | |
| g | Applied to underdistributions of prior years | | | |
| h | Applied to 2019 distributable amount | | | |
| i | Carryover from 2014 not applied (see instructions) | | | |
| j | Remainder. Subtract lines 3g, 3h, and 3i from 3f. | | | |
| 4 | Distributions for 2019 from Section D, | | | |
| | line 7: \$ | | | |
| а | Applied to underdistributions of prior years | | | |
| b | Applied to 2019 distributable amount | | | |
| С | Remainder. Subtract lines 4a and 4b from 4. | | | |
| 5 | Remaining underdistributions for years prior to 2019, if | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | |
| | than zero, explain in Part VI. See instructions. | | | |
| 6 | Remaining underdistributions for 2019. Subtract lines 3h | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | |
| | Part VI. See instructions. | | | |
| 7 | Excess distributions carryover to 2020. Add lines 3j | | | |
| | and 4c. | | | |
| 8 | Breakdown of line 7: | | | |
| а | Excess from 2015 | | | |
| b | Excess from 2016 | | | |
| С | Excess from 2017 | | | |
| d | Excess from 2018 | | | |
| е | Excess from 2019 | | | |
| | | | | |

Schedule A (Form 990 or 990-EZ) 2019

(See instructions.)

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

Employer identification number

| Name of the organizatio | n | Employer identification number | | | | |
|-------------------------|---|--------------------------------|--|--|--|--|
| | SAN DIEGO MUSEUM OF ART | 95-1696715 | | | | |
| Organization type (chec | ck one): | | | | | |
| Filers of: | Section: | | | | | |
| Form 990 or 990-EZ | $\overline{\mathbf{X}}$ 501(c)(3) (enter number) organization | | | | | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | | | | | |
| | 527 political organization | | | | | |
| Form 990-PF | 501(c)(3) exempt private foundation | | | | | |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | | |
| | 501(c)(3) taxable private foundation | | | | | |
| | | | | | | |
| • • | on is covered by the General Rule or a Special Rule. 1(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Ru | ule. See instructions. | | | | |
| General Rule | | | | | | |
| | For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. | | | | | |
| Special Rules | | | | | | |
| | | | | | | |

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2019)

Name of organization Employer identification number

SAN DIEGO MUSEUM OF ART

95-1696715

| Part I | Contributors (see instructions). Use duplicate copies of Part I if additional | I space is needed. | |
|------------|---|----------------------------|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 1 | | \$ 392,310. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 2 | | \$ 200,000. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 3 | | \$ 500,000. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 4 | | \$ 166,774. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 5 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 6 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |

SAN DIEGO MUSEUM OF ART

95-1696715

| Part I | Contributors (see instructions). Use duplicate copies of Part I if addition | al space is needed. | |
|------------|---|----------------------------|--|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 7 | | \$ | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| | | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |

Name of organization Employer identification number

SAN DIEGO MUSEUM OF ART

95-1696715

| Part II | Noncash Property (see instructions). Use duplicate copies of Pa | art II if additional space is needed. | |
|------------------------------|---|---|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | <u> </u> | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | <u> </u> | |

Name of organization **Employer identification number** 95-1696715 SAN DIEGO MUSEUM OF ART Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. `fŕom Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

SAN DIEGO MUSEUM OF ART

Employer identification number 95-1696715

| Pai | t I Organizations Maintaining Donor Advise | | or Accounts. Complete if the |
|------|--|---|--|
| | organization answered "Yes" on Form 990, Part IV, lin | | 2211,41212.11.212 |
| | , , | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 | Aggregate value of contributions to (during year) | | |
| 3 | Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in | | ed funds |
| | are the organization's property, subject to the organization's | exclusive legal control? | Yes N |
| 6 | Did the organization inform all grantees, donors, and donor a | | |
| | for charitable purposes and not for the benefit of the donor of | or donor advisor, or for any other purpose o | conferring |
| | impermissible private benefit? | | Yes N |
| Pai | t II Conservation Easements. Complete if the org | ganization answered "Yes" on Form 990, Pa | art IV, line 7. |
| 1 | Purpose(s) of conservation easements held by the organization | ion (check all that apply). | |
| | Preservation of land for public use (for example, recrea | ation or education) Preservation of a | a historically important land area |
| | Protection of natural habitat | Preservation of a | a certified historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a quality | fied conservation contribution in the form o | of a conservation easement on the last |
| | day of the tax year. | | Held at the End of the Tax Yea |
| а | Total number of conservation easements | | 2a |
| b | Total acreage restricted by conservation easements | | 2b |
| С | Number of conservation easements on a certified historic str | ructure included in (a) | 2c |
| d | Number of conservation easements included in (c) acquired | after 7/25/06, and not on a historic structu | re |
| | listed in the National Register | | 2d |
| 3 | Number of conservation easements modified, transferred, re | leased, extinguished, or terminated by the | organization during the tax |
| | year ▶ | | |
| 4 | Number of states where property subject to conservation ea | sement is located | |
| 5 | Does the organization have a written policy regarding the per | riodic monitoring, inspection, handling of | |
| | violations, and enforcement of the conservation easements i | | |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | handling of violations, and enforcing conse | ervation easements during the year |
| | > | | |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | dling of violations, and enforcing conservati | ion easements during the year |
| _ | \$ | | |
| 8 | Does each conservation easement reported on line 2(d) above | • | |
| _ | and section 170(h)(4)(B)(ii)? | | |
| 9 | In Part XIII, describe how the organization reports conservati | · | |
| | balance sheet, and include, if applicable, the text of the footr | note to the organization's financial stateme | ents that describes the |
| Pai | organization's accounting for conservation easements. t III Organizations Maintaining Collections o | f Art Historical Treasures or Ot | har Similar Assats |
| I al | Complete if the organization answered "Yes" on Form | - | nei olillidi Assets. |
| 10 | If the organization elected, as permitted under FASB ASC 95 | | ad balanga aboat works |
| ıa | of art, historical treasures, or other similar assets held for pul | , ' | |
| | service, provide in Part XIII the text of the footnote to its final | , | • |
| h | If the organization elected, as permitted under FASB ASC 95 | | |
| b | art, historical treasures, or other similar assets held for public | | |
| | provide the following amounts relating to these items: | exhibition, education, or research in further | erance of public service, |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | > \$ |
| | (ii) Assets included in Form 990, Part X | | |
| 2 | If the organization received or held works of art, historical tre | | |
| _ | the following amounts required to be reported under FASB A | • | ga, provido |
| а | Revenue included on Form 990, Part VIII, line 1 | _ | > \$ |
| | Assets included in Form 990, Part X | | |
| | | | |

932051 10-02-19

Schedule D (Form 990) 2019

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

| | t III Organizations Maintaining C | collections of Ar | | | easures. (| or Oth | er S | Simila | ar Asse | ts /contin | | ige z |
|------------|--|-------------------------|-------------|--------------------|-----------------|----------------------------|--------|-----------|---------------------------------------|-------------------|------------------|--------------|
| | | | - | | | | | | | • | 200) | |
| • | Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply): | | | | | | | | | | | |
| а | X Public exhibition d X Loan or exchange program | | | | | | | | | | | |
| b | X Scholarly research | e | | Other | ge p. eg. | | | | | | | |
| c | X Preservation for future generations | J | | | | | | | | | | |
| 4 | Provide a description of the organization's co | ollections and explain | n how the | ev further th | ne organizati | ion's exe | empt | nurna | se in Par | t XIII | | |
| 5 | During the year, did the organization solicit of | | | | | | | | , , , , , , , , , , , , , , , , , , , | . 7 | | |
| • | to be sold to raise funds rather than to be ma | | | | | | | | | Yes | Х | No |
| Pai | t IV Escrow and Custodial Arran | | | | | | | | | | | |
| | reported an amount on Form 990, Pal | | | o. ga <u>_</u> ao. | | | | | ,,, | | | |
| | Is the organization an agent, trustee, custod | | liary for c | contribution | s or other as | sets not | t incl | uded | | | | |
| | on Form 990, Part X? | | | | | | | | | Yes | | No |
| b | If "Yes," explain the arrangement in Part XIII | and complete the fol | llowina ta | able: | | | | | | | | |
| - | Too, explain the arrangement in arrangement | and complete the for | | 2010. | | | Γ | | | Amount | | |
| c | Beginning balance | | | | | | f | 1c | | 7 11110 01110 | | |
| | Additions during the year | | | | | | | 1d | | | | |
| | Distributions during the year | | | | | | | 1e | | | | |
| f | Ending balance | | | | | | | 1f | | | | |
| | Did the organization include an amount on F | | | | | | | | | Yes | \Box | No |
| | If "Yes," explain the arrangement in Part XIII. | | | | | | - | | | _ 100 | 一 | |
| | t V Endowment Funds. Complete i | | | | | | | | | | | |
| | | (a) Current year | | ior year | (c) Two yea | | | Three v | ears back | (e) Four | vears t | nack |
| 1 a | Beginning of year balance | 70,261,653. | • • • | 186,893. | 69,20 | | (ω) | | 24,184. | | 652,4 | |
| | Contributions | 897,968. | | 200,000. | , , | , , , , , , | | | 5,000. | , | | |
| | Net investment earnings, gains, and losses | 2,002,414. | | 747,559. | 6 30 | 6,304,774. 9,316,4212,139, | | | | | 139 8 | 839. |
| | Grants or scholarships | _,, | - , | , | -, | -, | | - , - | | _, | | |
| | Other expenditures for facilities | | | | | | | | | | | |
| · | | 4,102,000. | 3 | 637,182. | 5 05 | 7,665. | | 4 6 | 95,309. | 4 | 468,5 | 547. |
| f | Administrative expenses | 256,685. | | 235,617. | | 5,578. | | | 44,934. | | 219,8 | |
| | End of year balance | 68,803,350. | | 261,653. | | 6,893. | | | 05,362. | | 824,1 | |
| 2 | Provide the estimated percentage of the curr | | | | | -, | | ,- | , | , | ,- | |
| | Board designated or quasi-endowment | 71.24 | % | , coluitii (e | ij) ricia as. | | | | | | | |
| | Permanent endowment 14.35 | % | _′0 | | | | | | | | | |
| 0 | Term endowment ► 14.41 | | | | | | | | | | | |
| · | The percentages on lines 2a, 2b, and 2c sho | | | | | | | | | | | |
| 22 | Are there endowment funds not in the posse | = | ation that | t are hold a | nd administa | arad for t | tha a | raaniz | ration | | | |
| Ja | by: | sssion of the organiza | ation that | t are rielu a | ila adiliiliste | sied for t | | i gai iiz | ation | Г | Yes | No |
| | (i) Unrelated organizations | | | | | | | | | 3a(i) | 163 | X |
| | | | | | | | | | | · · · | -+ | X |
| h | (ii) Related organizations | ations listed as requir | ed on Sc | hadula R2 | | | | | | 3b | -+ | |
| 1 | Describe in Part XIII the intended uses of the | | | | | | | | | 30 | | |
| Pai | t VI Land, Buildings, and Equipm | | WITICITE | urius. | | | | | | | | |
| | Complete if the organization answere | |) Part IV | line 11a S | see Form 990 |) Part X | line | 10 | | | | |
| | Description of property | (a) Cost or ot | | (b) Cost | | | | nulate | -d | (d) Book | value | |
| | Description of property | basis (investm | | basis (| | | | iation | · | (u) Door | value | , |
| 12 | Land | ` ` | , | 24010 | | 40 | ,5,50 | | | | | |
| | Buildings | | - | 3.37 | 8,554. | 3 | 378 | 3,5 | 54. | | | 0 - |
| | Leasehold improvements | | | 13.49 | 3,915. | | | 1,0 | | 4,592 | 2 . 8 - | 59. |
| | Equipment | | | 39 | 2,790. | | | 5,5 | | | , 27 | |
| | Other | | | | , | | | , | | | , - · | |
| | . Add lines 1a through 1e. (Column (d) must e | | X. colum | n (B). line 1 | 0c.) | | | | ightharpoonup | 4,819 | ,13 | 38. |

Schedule D (Form 990) 2019

| | USEUM OF ART | 95 | -1696715 _{Page} : |
|---|-------------------------------|--|----------------------------|
| Part VII Investments - Other Securities. | | | |
| Complete if the organization answered "Yes" | | | |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end | -of-year market value |
| (1) Financial derivatives | | | |
| (2) Closely held equity interests | | | |
| (3) Other | 02 055 265 | | |
| (A) ALTERNATIVE INVESTMENTS | 23,057,367. | END-OF-YEAR MARKET | VALUE |
| (B) BENEFICIAL INTEREST IN | | | |
| (C) ASSETS HELD AT THE SAN | 242 524 | | |
| (D) DIEGO FOUNDATION | 843,524. | END-OF-YEAR MARKET | VALUE |
| (E) | | | |
| (F) | | | |
| (G) | | | |
| (H) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ▶ | 23,900,891. | | |
| Part VIII Investments - Program Related. | | | |
| Complete if the organization answered "Yes" | on Form 990, Part IV, line 1 | 1c. See Form 990, Part X, line 13. | |
| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end | -of-year market value |
| (1) | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| (7) | | | |
| (8) | | | |
| (9) | | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) | | | |
| Part IX Other Assets. | | | |
| Complete if the organization answered "Yes" | on Form 990 Part IV line 1 | 1d See Form 990 Part X line 15 | |
| | Description | 14. 555 1 5111 555, 1 4.127, 1115 15. | (b) Book value |
| (1) | · · · · · · · · · · · · · · · | | (-7 |
| | | | |
| (2) | | | |
| (3) | | | |
| (4) | | | |
| (5) | | | |
| (6) | | | |
| <u>(7)</u> | | | |
| (8) | | | |
| (9) | | | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line | e 15.) | > | |
| Part X Other Liabilities. | | | |
| Complete if the organization answered "Yes" | on Form 990, Part IV, line 1 | 1e or 11f. See Form 990, Part X, line 25 | |
| 1. (a) Description of liability | | | (b) Book value |
| (1) Federal income taxes | | | |
| O DEMAND CERTIFICATES | | | 5 700 000 |

| 1. | (a) Description of liability | (b) Book value |
|--------|---|----------------|
| (1) | Federal income taxes | |
| (2) | DEMAND CERTIFICATES | 5,700,000. |
| (3) | PPP LOAN | 794,000. |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total. | (Column (b) must equal Form 990, Part X, col. (B) line 25.) | 6,494,000. |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

Schedule D (Form 990) 2019

4,529.

256,685.

11,613,419.

11,870,104.

2e

4c

256,685.

| | | | • | | |
|----|---|--------|-------------------|-------------|-------------|
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | | | |
| 1 | Total revenue, gains, and other support per audited financial statements | 1 | 8,187,984. | | |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | | | | |
| а | Net unrealized gains (losses) on investments | | | | |
| b | Donated services and use of facilities | 2b | 4,529. | | |
| С | Recoveries of prior year grants | 2c | | | |
| d | Other (Describe in Part XIII.) | 2d | -30,533. | | |
| е | Add lines 2a through 2d | | | 2e | -1,916,440. |
| 3 | Subtract line 2e from line 1 | | 3 | 10,104,424. | |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | | | | |
| а | Investment expenses not included on Form 990, Part VIII, line 7b | | | | |
| b | Other (Describe in Part XIII.) | 4b | | | |
| | Add lines 4a and 4b | 4c | 256,685. | | |
| 5 | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) | 5 | 10,361,109. | | |
| Pa | rt XII Reconciliation of Expenses per Audited Financial Statem | ents V | Vith Expenses per | Retu | ırn. |
| | Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. | | | | |
| 1 | Total expenses and losses per audited financial statements | | | 1 | 11,617,948. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | | | | |
| а | Donated services and use of facilities 2a 4,529. | | | | |
| | Prior year adjustments | | | | |
| | Other losses | | | | |
| d | Other (Describe in Part XIII.) | | | | |

Part XIII Supplemental Information.

Amounts included on Form 990, Part IX, line 25, but not on line 1:

Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)

a Investment expenses not included on Form 990, Part VIII, line 7b

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART III, LINE 1A:

e Add lines 2a through 2d

Subtract line 2e from line 1

b Other (Describe in Part XIII.)

c Add lines 4a and 4b

THE MUSEUM MAINTAINS COLLECTIONS OF ART THAT ARE SIGNIFICANT IN RELATION

TO ITS TOTAL ASSETS. COLLECTION ITEMS ACQUIRED EITHER THROUGH PURCHASE OR

DONATION ARE NOT CAPITALIZED OR RECOGNIZED AS REVENUES OR GAINS PROVIDED

THAT SUCH DONATIONS ARE ADDED TO COLLECTIONS AND ARE HELD FOR PUBLIC

EXHIBITION, EDUCATION, OR RESEARCH IN FURTHERANCE OF PUBLIC SERVICE RATHER

THAN FINANCIAL GAIN; ARE PROTECTED, KEPT UNENCUMBERED, CARED FOR, AND

PRESERVED; AND ARE SUBJECT TO A POLICY THAT REQUIRES THE PROCEEDS FROM

SALES OF COLLECTION ITEMS TO BE USED TO ACQUIRE OTHER ITEMS FOR

COLLECTIONS. PURCHASES OF COLLECTION ITEMS ARE RECORDED AS DECREASES IN

UNRESTRICTED NET ASSETS IF PURCHASED WITH UNRESTRICTED ASSETS AND AS

DECREASES IN TEMPORARILY RESTRICTED NET ASSETS IF PURCHASED WITH

Schedule D (Form 990) 2019

95-1696715 Page 5 SAN DIEGO MUSEUM OF ART Schedule D (Form 990) 2019 Part XIII Supplemental Information (continued) DONOR-RESTRICTED ASSETS. PROCEEDS FROM DEACCESSIONS OR INSURANCE RECOVERIES ARE REFLECTED IN THE STATEMENTS OF ACTIVITIES BASED ON THE ABSENCE OR EXISTENCE AND NATURE OF DONOR-IMPOSED RESTRICTIONS. THE MUSEUM EMPLOYS CURATORS TO ENSURE THAT THE COLLECTIONS ARE PROTECTED AND PRESERVED. PART V, LINE 4: THE ENDOWMENT FUNDS ARE USED TO HELP FUND OPERATIONS AND FOR ART ACQUISITION. PART X, LINE 2: THE MUSEUM FOLLOWS ACCOUNTING STANDARDS GENERALLY ACCEPTED IN THE UNITED STATES OF AMERICA RELATED TO THE RECOGNITION OF UNCERTAIN TAX POSITIONS. THE MUSEUM RECOGNIZES ACCRUED INTEREST AND PENALTIES ASSOCIATED WITH UNCERTAIN TAX POSITIONS AS PART OF THE STATEMENT OF ACTIVITIES, WHEN APPLICABLE. MANAGEMENT HAS DETERMINED THAT THE MUSEUM HAS NO UNCERTAIN TAX POSITIONS AT JUNE 30, 2020 AND 2019 AND THEREFORE NO AMOUNTS HAVE BEEN ACCRUED. PART XI, LINE 2D - OTHER ADJUSTMENTS: CHANGE IN CHARITABLE REMAINDER TRUSTS -30,533.

SCHEDULE F (Form 990)

Department of the Treasury Internal Revenue Service

Statement of Activities Outside the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

Employer identification number

SAN DIEGO MUSEUM OF ART 95-1696715 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I

Form 990, Part IV, line 14b. 1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. 3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (b) Number of (a) Region (c) Number of (d) Activities conducted in the region (e) If activity listed in (d) (f) Total émployees, expenditures offices (by type) (such as, fundraising, prois a program service, agents, and for and in the region gram services, investments, grants to describe specific type independent investments contractors recipients located in the region) of service(s) in the region in the region in the region NORTH AMERICA -CANADA AND MEXICO. CATALOGUE FEES. CONSULTING FEES, BUT NOT THE UNITED STATES PROGRAM SERVICES EXHIBITION FEES 10,483. EUROPE (INCLUDING MUSEUM STORE ICELAND & GREENLAND) MERCHANDISE, EXHIBITION - ALBANIA, ANDORRA, FEES, TRAVEL FEE, FILM AUSTRIA, BELGIUM 0 PROGRAM SERVICES RIGHTS 31,088. SOUTH ASIA AFGHANISTAN, BANGLADESH, BHUTAN, INDIA, MALDIVES 0 PROGRAM SERVICES ECTURE HONORARIUM 1,000. EAST ASIA AND THE PACIFIC - AUSTRALIA, BRUNEI, BURMA, CAMBODIA 0 PROGRAM SERVICES MUSEUM STORE MERCHANDISE 4,815. 3 a Subtotal 0 0 47,386. **b** Total from continuation 0 sheets to Part I

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

0

Schedule F (Form 990) 2019

47,386.

c Totals (add lines 3a

and 3b)

| Part II Grants and Ot | her Assistance to Or | ganizations or Entities | Outside the United States. | Complete if the o | rganization answere | d "Yes" on Form | 990, Part IV, line 15, fo | r any |
|--|--|-------------------------|---|--------------------------|---------------------------------|----------------------------------|---|---|
| recipient who received more than \$5,000. Part II can be duplicated if additional space is needed. | | | | | | | | |
| 1 (a) Name of organization | (b) IRS code section and EIN (if applicable) | | (d) Purpose of grant | (e) Amount of cash grant | (f) Manner of cash disbursement | (g) Amount of noncash assistance | (h) Description of noncash assistance | (i) Method of valuation (book, FMV, appraisal, other) |
| | | | | | | | | |
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| | | | | | | | | |
| | | | | | | | | |
| | | | recognized as charities by the ction 501(c)(3) equivalency lett | | | | | |

3 Enter total number of other organizations or entities

| Part III Grants and Other Assistance Part III can be duplicated if a | | | ates. Complete i | f the organization answered "Yes" of | on Form 990, Part | IV, line 16. | |
|--|------------|--------------------------|--------------------------|--------------------------------------|----------------------------------|---------------------------------------|--|
| (a) Type of grant or assistance | (b) Region | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of noncash assistance | (g) Description of noncash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
| | | | | | | | |
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Schedule F (Form 990) 2019 Part IV Foreign Forms

| 1 | Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926) | Yes | X No |
|---|---|-----|------|
| 2 | Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990) | Yes | X No |
| 3 | Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471) | Yes | X No |
| 4 | Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621) | Yes | X No |
| 5 | Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865) | Yes | X No |
| 6 | Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990) | Yes | X No |

Schedule F (Form 990) 2019

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization

Department of the Treasury

Internal Revenue Service

SAN DIEGO MUSEUM OF ART

Questions Regarding Compensation

OMB No. 1545-0047

Open to Public Inspection

Employer identification number 95-1696715

| | | | Yes | No |
|------------|--|----------|-----|----|
| 1 a | Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, | | | |
| | Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. | | | |
| | First-class or charter travel Housing allowance or residence for personal use | | | |
| | Travel for companions Payments for business use of personal residence | | | |
| | Tax indemnification and gross-up payments Health or social club dues or initiation fees | | | |
| | Discretionary spending account Personal services (such as maid, chauffeur, chef) | | | |
| b | If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or | | | |
| | reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain | 1b | | |
| 2 | Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, | | | |
| | trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? | 2 | | |
| | | | | |
| 3 | Indicate which, if any, of the following the organization used to establish the compensation of the organization's | | | |
| | CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to | | | |
| | establish compensation of the CEO/Executive Director, but explain in Part III. | | | |
| | Compensation committee Written employment contract | | | |
| | Independent compensation consultant X Compensation survey or study | | | |
| | X Approval by the board or compensation committee | | | |
| | | | | |
| 4 | During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing | | | |
| _ | organization or a related organization: | 4- | | Х |
| | Receive a severance payment or change-of-control payment? | 4a | | X |
| | Participate in, or receive payment from, a supplemental nonqualified retirement plan? | 4b 4c | | X |
| С | Participate in, or receive payment from, an equity-based compensation arrangement? | 4C | | |
| | If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. | | | |
| | Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. | | | |
| 5 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the revenues of: | | | |
| а | The organization? | 5a | | X |
| b | Any related organization? | 5b | | Х |
| | If "Yes" on line 5a or 5b, describe in Part III. | | | |
| 6 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation | | | |
| | contingent on the net earnings of: | | | |
| | The organization? | 6a | | X |
| b | Any related organization? | 6b | | Х |
| _ | If "Yes" on line 6a or 6b, describe in Part III. | | | |
| 7 | For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments | | | 17 |
| | not described on lines 5 and 6? If "Yes," describe in Part III | 7 | | X |
| 8 | Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the | | | 77 |
| | initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III | 8 | | X |
| 9 | If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in | | | |
| | Regulations section 53.4958-6(c)? | 9 | | l |

Schedule J (Form 990) 2019

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| | | (B) Breakdown of | W-2 and/or 1099-MI | SC compensation | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) | |
|------------------------------|------|--------------------------|---|---|-----------------------------------|-------------------------|------------------------------------|---|--|
| (A) Name and Title | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | benefits | (6)(1)-(U) | reported as deferred on prior Form 990 | |
| (1) DONNA DOMINIAK (i | i) | 140,571. | 0. | 0. | 5,005. | 19,912. | 165,488. | 0. | |
| CHIEF FINANCIAL OFFICER | | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| (2) ROXANA VELASQUEZ (i | i) | 346,007. | 64,855. | 0. | 9,800. | 24,948. | 445,610. | 0. | |
| EXECUTIVE DIRECTOR (i | | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| (3) ANITA FELDMAN (i | i) | 163,594. | 0. | 0. | 5,775. | 14,248. | | 0. | |
| DD - CURATORIAL/EDUCATION (i | | 0. | 0. | 0. | 0. | 0. | 0. | 0. | |
| (i | i) [| | | | | | | | |
| (i | i) | | | | | | | | |
| (i | i) [| | | | | | | | |
| (i | i) | | | | | | | | |
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| (i | i) | | | | | | | | |

| Part III Supplemental Information |
|--|
| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
| |
| PART I, LINE 3: |
| THE MUSEUM HAS A COMPENSATION AND BENEFITS COMMITTEE THAT REVIEWS AND |
| APPROVES COMPENSATION PACKAGES EACH YEAR FOR THE EXECUTIVE DIRECTOR, CHIEF |
| FINANCIAL OFFICER, CHIEF OPERATING OFFICER AND THE DEPUTY DIRECTOR OF |
| CURATORIAL AFFAIRS AND EDUCATION. THIS COMMITTEE IS COMPRISED OF BOARD |
| MEMBERS, WHO DO NOT HAVE ANY CONFLICT OF INTEREST IN THIS MATTER. TO |
| ASSESS COMPENSATION LEVELS AND DETERMINE IF THEY ARE COMPETITIVE AND NOT |
| EXCESSIVE, THE COMMITTEE EXAMINES COMPENSATION DATA FROM COMPARABLE |
| INSTITUTIONS, INCLUDING BUT NOT LIMITED TO OTHER 501(C)(3) ORGANIZATIONS IN |
| THE REGION, REGIONAL FOR-PROFIT COMPENSATION STATISTICS, AND COMPENSATION |
| REPORTS REGARDING THE MUSEUM INDUSTRY IN GENERAL. THE COMMITTEE PREPARES |
| AND KEEPS MINUTES OF ALL DELIBERATIONS. |
| |
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| |

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. Attach to Form 990.

SAN DIEGO MUSEUM OF ART

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number 95-1696715

| Pai | rt I Types of Property | | | | | | | |
|-----|--|---------------------------|---|--|----------------------|------------|-------|----------|
| | | (a) | (b) | (c) | (d) | | | |
| | | Check if | Number of contributions or | Noncash contribution amounts reported on | Method of de | - | | |
| | | applicable | | Form 990, Part VIII, line 1g | noncash contribu | tion a | mount | .5 |
| 1 | Art - Works of art | X | 181 | 0. | SEE STATEME | NT | | |
| 2 | Art - Historical treasures | | | | | | | |
| 3 | Art - Fractional interests | | | | | | | |
| 4 | Books and publications | | | | | | | |
| 5 | Clothing and household goods | | | | | | | |
| 6 | Cars and other vehicles | | | | | | | |
| 7 | Boats and planes | | | | | | | |
| 8 | Intellectual property | | | | | | | |
| 9 | Securities - Publicly traded | X | 6 | 50,978. | FAIR MARKET | VA | LUE | |
| 10 | Securities - Closely held stock | | | | | | | |
| 11 | Securities - Partnership, LLC, or | | | | | | | |
| | trust interests | | | | | | | |
| 12 | Securities - Miscellaneous | | | | | | | |
| 13 | Qualified conservation contribution - | | | | | | | |
| | Historic structures | | | | | | | |
| 14 | Qualified conservation contribution - Other | | | | | | | |
| 15 | Real estate - Residential | | | | | | | |
| 16 | Real estate - Commercial | | | | | | | |
| 17 | Real estate - Other | | | | | | | |
| 18 | Collectibles | | | | | | | |
| 19 | Food inventory | | | | | | | |
| 20 | Drugs and medical supplies | | | | | | | |
| 21 | Taxidermy | | | | | | | |
| 22 | Historical artifacts | | | | | | | |
| 23 | Scientific specimens | | | | | | | |
| 24 | Archeological artifacts | | | 22 000 | | | | |
| 25 | Other (FOOD AND BEVE) | X | 4 | | FAIR MARKET | | | |
| 26 | Other (WIFI ACCESS P) | X | 1 | | FAIR MARKET | | | |
| 27 | Other (FURNITURE) | X | | | FAIR MARKET | | | |
| 28 | Other ► (SUNGLASSES) | | <u> </u> | ' | FAIR MARKET | VA | LUE | |
| 29 | Number of Forms 8283 received by the organization during the tax year for contributions | | | | | | | |
| | for which the organization completed Form 828 | 33, Part IV, | Donee Acknowled | gement 29 | | | V | |
| 20- | Division the constitution and the constitution and the | والمرابعة المالية المالية | | and a Doubling | alb 00 that it | | Yes | No |
| 30a | During the year, did the organization receive by | | | | | | | |
| | must hold for at least three years from the date | | • | • | | 30a | | Х |
| h | exempt purposes for the entire holding period? If "Yes," describe the arrangement in Part II. | | | | | 30a | | |
| 31 | | | | | | | | |
| | a Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? | | | | | | | \vdash |
| 02a | | | - | • | | 32a | | X |
| b | If "Yes," describe in Part II. | | • | | | <u>Jeu</u> | | _ |
| 33 | If the organization didn't report an amount in c | olumn (c) fo | r a type of propert | v for which column (a) is che | ecked. | | | |
| | describe in Part II | | | , (a) 10 one | · -·· v.) | | | |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2019

Part II

SCHEDULE 0

Internal Revenue Service

(Form 990 or 990-EZ)
Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

➤ Attach to Form 990 or 990-EZ.

➤ Go to www.irs.gov/Form990 for the latest information.

2019
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

SAN DIEGO MUSEUM OF ART

Employer identification number 95-1696715

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

LOANS FROM AROUND THE WORLD WERE BROUGHT TOGETHER WITH MASTERPIECES

FROM THE MUSEUM'S COLLECTION TO EMPHASIZE THE DIVERSE CULTURES

INTERTWINED WITH THE GLOBAL REALITIES OF SPAIN'S CULTURAL HERITAGE. THE

ACCOMPANYING CATALOGUE WAS METICULOUSLY RESEARCHED AND INCLUDED AN

INTRODUCTION BY THE FOREMOST SCHOLAR OF HISPANIC ART, ALONG WITH ESSAYS

THAT EXPLORED TOPICS OF ART HISTORICAL INTEREST FROM THROUGHOUT THE

GLOBAL SPANISH EMPIRE OF THE 17TH TO 18TH CENTURIES. CREATED IN

RESPONSE TO AND ON VIEW CONCURRENTLY WITH ART & EMPIRE WAS A GROUP OF

12 ENCAUSTIC-ON-CANVAS "PORTRAITS" OF CHRIST'S DISCIPLES BY

CONTEMPORARY SPANISH ARTIST JOSE-MARIA CANO.

IMAGES OF RESISTANCE AND RESILIENCE IN SOUTHERN CALIFORNIA BLACK LIFE: WAS ORGANIZED IN COLLABORATION WITH THE SAN DIEGO AFRICAN AMERICAN MUSEUM OF FINE ARTS. THE EXHIBITION PRESENTED PHOTOGRAPHS DOCUMENTING THE POLITICAL EVENTS AS WELL AS THE DAILY LIFE OF THE AFRICAN AMERICAN COMMUNITY IN THE SECOND HALF OF THE 20TH CENTURY. THE PHOTOGRAPHERS WORKED DURING ONE OF THE MOST CRITICAL PERIODS IN THE UNITED STATES FOR THE ADVANCEMENT OF AFRICAN AMERICAN CIVIL RIGHTS. THEIR SUBJECTS WERE THE NEWSMAKERS OF THE DAY - POLITICIANS, ACTIVISTS, ENTERTAINERS AND ATHLETES - AS WELL AS EVERYDAY LIFE IN CHURCHES, COCKTAIL LOUNGES AND THESE CANDID IMAGES REFLECTED A COMMUNITY WHOSE LIVES WERE SCHOOLS. RARELY SEEN IN THE WIDER MEDIA.

BOUGUEREAU AND AMERICA BROUGHT TOGETHER MANY OF THE MOST IMPORTANT

WORKS OF FRENCH ACADEMIC ARTIST WILLIAM-ADOLPHE BOUGUEREAU.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2019)

Name of the organization

Employer identification number

SAN DIEGO MUSEUM OF ART 95-1696715 IN THE LATE 19TH CENTURY, HIS GRAND CANVASES FEATURING AN ARRAY OF PLEASING, IDEALIZED SUBJECTS, WERE FAVORED BY ART INSTITUTIONS AND PRIVATE COLLECTORS. AT THE HEIGHT OF HIS POPULARITY, AVANT-GARDE MOVEMENTS SUCH AS IMPRESSIONISM, WHICH EMBRACED MODERNITY AND REJECTED CONVENTIONAL DEPICTIONS OF SUBJECT MATTER, BEGAN TO GAIN TRACTION. BOUGUEREAU'S REPUTATION DECLINED, WHICH DEMONSTRATES THE POWER SOCIETY HAS IN SHAPING PREFERENCES IN THE ART WORLD. THIS EXHIBITION VIEWS HIS

LEGACY ANEW, UNENCUMBERED BY A MODERNIST BIAS.

THE MUSEUM PRESENTED SMALLER EXHIBITIONS IN ITS PERMANENT COLLECTION GALLERIES, SUCH AS JOSE-MARA CANO: APOSTOLATE, AMERICAN STILL LIFE MODERNS, ABSTRACT REVOLUTION AND NICK ROTH: FATES ALONG WITH ROTATIONS IN THE PERMANENT COLLECTION GALLERIES. IN THE ONGOING EFFORT TO ADVANCE THE MUSEUM'S GOAL OF MAKING ART MORE ACCESSIBLE, THE MUSEUM CONTINUED TO OFFER FREE ADMISSION TO AGES 17 AND UNDER. ON FRIDAY NIGHTS, ART AFTER HOURS PROVIDES REDUCED GENERAL ADMISSION AND FREE ADMISSION TO COLLEGE STUDENTS. THE MUSEUM CONTINUED TO OFFER ITS SMARTPHONE APP TO PROVIDE ADDITIONAL INTERACTIVE EXPERIENCES, INCLUDING THE AUGMENTED REALITY FEATURE, WHICH BRINGS ART TO LIFE. THE APP IS FREE TO DOWNLOAD AND CAN BE USED AT HOME AS WELL AS ON THE PREMISES. SINCE ITS LAUNCH, THE APP HAS OVER 40,000 DOWNLOADS AND INCLUDES 8 AUGMENTED REALITY EXPERIENCES. IN FY20, THE APP WAS USED OFFSITE IN 33 STATES AND 30 COUNTRIES. THESE DIVERSE EXHIBITIONS AND THEIR COMPLEMENTARY PROGRAMS RESULTED IN THE MUSEUM WELCOMING APPROXIMATELY 280,000 VISITORS, INCLUDING 10,000 FREE GUESTS FOR RESIDENT FREE TUESDAYS AND APPROXIMATELY 12,000 STUDENTS.

DUE TO THE COVID-19 PANDEMIC, THE MUSEUM CLOSED TO THE PUBLIC ON MARCH

Name of the organization

Employer identification number

SAN DIEGO MUSEUM OF ART 95-1696715

14, 2020 AND RE-OPENED ON SEPTEMBER 5, 2020. THE MUSEUM HAD ALREADY

BEEN AT THE FOREFRONT OF PUBLIC ARTS INSTITUTIONS IN DIGITIZING IMAGES

OF ITS COLLECTION AND CREATING ONLINE CONTENT TO ENGAGE ALL THAT ARE

INTERESTED IN ART. THE MUSEUM'S APP INCLUDES TOURS AND AUGMENTED

REALITY, WHILE OUR YOUTUBE CHANNEL HAS TALKS AND VIDEOS OF LECTURES AND

SYMPOSIUMS. DURING OUR CLOSURE, THE MUSEUM EXPANDED ITS ONLINE

OFFERINGS INCLUDING A WEEKLY MASTERPIECE MINUTE PODCAST AND A VIRTUAL

ART ALIVE EXHIBITION AND RELATED BLOOM BASH EVENT.

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:

IN ADDITION, THERE WAS AN ACQUISITION OF A LARGE WOODBLOCK PRINT BY

ANOTHER CHINESE CONTEMPORARY ARTIST BEST KNOWN FOR HIS POLITICALLY

DRIVEN PAINTINGS WHICH REFLECT ON THE HISTORY OF 20TH CENTURY CHINA.

THESE WORKS ADDED TO THE DEPTH OF THE MUSEUM'S COLLECTION OF EAST ASIAN

ART.

CONSERVATION CONTINUED ON ACCELERATED POINT, A SCULPTURE THAT WAS

CREATED FOR INSTALLATION IN THE MUSEUM'S REFLECTING POOL IN THE

SCULPTURE COURT. IN ADDITION, CONSERVATION BEGAN ON WORKS OF ART TO BE

FEATURED IN FUTURE EXHIBITIONS, BOTH AT THE MUSEUM AND AT OTHER

INSTITUTIONS.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

IN FY20, THE MUSEUM CONTINUED THE POPULAR SERIES "ON THE STEPS AT SDMA"

WHICH PRESENTS PERFORMANCES AND OTHER ACTIVITIES TO LARGE AUDIENCES IN

THE PLAZA DE PANAMA IN FRONT OF THE MUSEUM. THE HIGHLIGHTS OF "ON THE

STEPS AT SDMA" INCLUDED A FLAMENCO DANCE PERFORMANCE RELATED TO THE ART

& EMPIRE EXHIBITION AND AN EVENT FOCUSED ON THE MUSEUM'S COLLECTION OF

PERSIAN ART. THE BLACK LIFE EXHIBITION OFFERED THE OPPORTUNITY FOR A

Name of the organization

Employer identification number

SAN DIEGO MUSEUM OF ART 95-1696715 CONVERSATION, WHERE PARTICIPANTS RELAYED THEIR CONNECTIONS TO THE WORKS ON VIEW AND ASKED QUESTIONS OF THE CURATORS. IN ADDITION, PERFORMANCES PRESENTED IN PARTNERSHIP WITH BLACK XPRESSIONS INCLUDED A POETRY READING, SPOKEN WORD AND A-CAPPELLA SINGING. SDMA PLUS IS A PROGRAM LAUNCHED BY THE MUSEUM IN COLLABORATION WITH OTHER LOCAL ARTS INSTITUTIONS TO CREATE UNIQUE EXPERIENCES AND A DEEPER EXPLORATION OF THE ART ON VIEW. DURING FISCAL YEAR 2020, COLLABORATIONS INCLUDED PERFORMANCES BY THE SAN DIEGO BALLET, THE SAN DIEGO OPERA, THE SAN DIEGO SHAKESPEARE SOCIETY AND THE SAN DIEGO YOUTH SYMPHONY. UPON THE MUSEUM'S CLOSURE DUE TO THE COVID-19 PANDEMIC, WORK BEGAN TO TRANSITION THE IN-PERSON PERFORMANCES TO VIRTUAL PERFORMANCES. ONE OF THE FIRST VIRTUAL PERFORMANCES WAS THE CLASSICAL MUSIC OF ART OF ELAN. LONGSTANDING PARTNERSHIP BETWEEN THE MUSEUM AND ART OF ELAN IS DESIGNED TO EXPAND THE SCOPE OF CLASSICAL MUSIC THROUGH INNOVATIVE PROGRAMMING IN A UNIQUE PERFORMANCE VENUE. THE ON-LINE SERIES FEATURED MUSICAL RESPONSES TO WORKS OF ART IN A WAY MEANT TO INSPIRE AND UPLIFT THE IN ADDITION, THE MUSEUM SPONSORED A DOZEN OUTREACH PROGRAMS COMMUNITY. WITHIN THE COMMUNITY. MORE THAN 25,000 VISITORS PARTICIPATED IN THESE PROGRAMS THROUGHOUT THE YEAR. MANY OF THESE PROGRAMS WERE FREE OF CHARGE OR INCLUDED IN THE PRICE OF ADMISSION.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

OTHER PROGRAM SERVICES: DURING THE FISCAL YEAR ENDED JUNE 30, 2020, THE

MUSEUM SERVED AN AUDIENCE OF APPROXIMATELY 280,000 VISITORS FROM LOCAL,

REGIONAL, NATIONAL AND INTERNATIONAL AUDIENCES. THE MUSEUM PRODUCED

THREE ISSUES OF ITS MEMBER'S MAGAZINE. THE MUSEUM WAS SUPPORTED BY

APPROXIMATELY 6,300 MEMBERS DURING THE YEAR. THE MUSEUM HAD TO CLOSE

TO IN-PERSON ATTENDANCE IN MARCH 2020, DUE TO THE COVID-19 PANDEMIC.

Schedule O (Form 990 or 990-EZ) (2019)

Name of the organization SAN DIEGO MUSEUM OF ART

Employer identification number 95-1696715

AS THE MUSEUM HAD ALREADY BEEN OFFERING ONLINE EXHIBITIONS AND

PROGRAMS, THIS UNPRECEDENTED SITUATION OFFERED AN OPPORTUNITY TO EXPAND

OUR DIGITAL FOOTPRINT. VIRTUAL SDMA BROUGHT NEW ART EXPERIENCES TO

CONNECT AND INSPIRE, SUCH AS THE MASTERPIECE MINUTE PODCAST AND VIRTUAL

SDMA PLUS WILL ALLOW AUDIENCES TO CONTINUE TO EXPERIENCE ARTISTIC

PERFORMANCES. ONCE IN-PERSON ATTENDANCE RESUMES, THE MUSEUM WILL

CONTINUE TO OFFER VIRTUAL PROGRAMMING AS A WAY TO CONNECT AND ENGAGE

WITH THE BROADEST POSSIBLE AUDIENCE.

EXPENSES \$ 1,948,785. INCLUDING GRANTS OF \$ 0. REVENUE \$ 486,170.

FORM 990, PART VI, SECTION A, LINE 2:

DEMI ROGOZIENSKI AND FRANK ROGOZIENSKI HAVE A FAMILY RELATIONSHIP.

JACKIE JOHNSON AND KEN WIDDER HAVE A FAMILY RELATIONSHIP.

FORM 990, PART VI, SECTION B, LINE 11B:

THE AUDIT COMMITTEE REVIEWS AND APPROVES THE ORGANIZATION'S FORM 990

(INCLUDING ALL PERTINENT SCHEDULES). A FINAL COPY OF THE FORM 990 IS GIVEN

TO THE ENTIRE BOARD OF DIRECTORS BEFORE IT IS FILED WITH THE INTERNAL

REVENUE SERVICE.

FORM 990, PART VI, SECTION B, LINE 12C:

THE MUSEUM HAS A CONFLICT OF INTEREST POLICY AS SECTION 3.3 OF ITS POLICY
MANUAL AND WITHIN ITS CODE OF ETHICS. ALL NEW HIRES ARE GIVEN A COPY OF THE
POLICY MANUAL AND CODE OF ETHICS AS PART OF THE ORIENTATION PROCESS AND ALL
MUST SIGN AN ACKNOWLEDGEMENT FORM UPON RECEIPT OF THESE DOCUMENTS. FURTHER,
THE MUSEUM IMPLEMENTED AN ANNUAL DISCLOSURE PRACTICE; EMPLOYEES ARE ASKED
TO COMPLETE AN UPDATED CONFLICT OF INTEREST FORM EACH YEAR. TRUSTEES ARE
ASKED TO COMPLETE A CONFLICT OF INTEREST FORM AT THE BEGINNING OF EACH

932212 09-06-19

Name of the organization **Employer identification number** SAN DIEGO MUSEUM OF ART 95-1696715 BOARD YEAR. FORM 990, PART VI, SECTION B, LINE 15: THE MUSEUM HAS A COMPENSATION AND BENEFITS COMMITTEE THAT REVIEWS AND APPROVES COMPENSATION PACKAGES EACH YEAR FOR THE EXECUTIVE DIRECTOR, CHIEF FINANCIAL OFFICER, CHIEF OPERATING OFFICER AND THE DEPUTY DIRECTOR OF CURATORIAL AFFAIRS AND EDUCATION. THIS COMMITTEE IS COMPRISED OF BOARD MEMBERS, WHO DO NOT HAVE ANY CONFLICT OF INTEREST IN THIS MATTER. TO ASSESS COMPENSATION LEVELS AND DETERMINE IF THEY ARE COMPETITIVE AND NOT EXCESSIVE, THE COMMITTEE EXAMINES COMPENSATION DATA FROM COMPARABLE INSTITUTIONS, INCLUDING BUT NOT LIMITED TO OTHER 501(C)(3) ORGANIZATIONS IN THE REGION, REGIONAL FOR-PROFIT COMPENSATION STATISTICS, AND COMPENSATION REPORTS REGARDING THE MUSEUM INDUSTRY IN GENERAL. THE COMMITTEE PREPARES AND KEEPS MINUTES OF ALL DELIBERATIONS. FORM 990, PART VI, SECTION C, LINE 19: THE ANNUAL AUDITED FINANCIAL STATEMENTS AND THE 990/990-T ARE AVAILABLE ON THE WEBSITE AND ARE MAILED UPON REQUEST. OTHER DOCUMENTS ARE NOT POSTED FOR PUBLIC ACCESS. FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: CHANGE IN CHARITABLE REMAINDER TRUSTS -30,533.

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