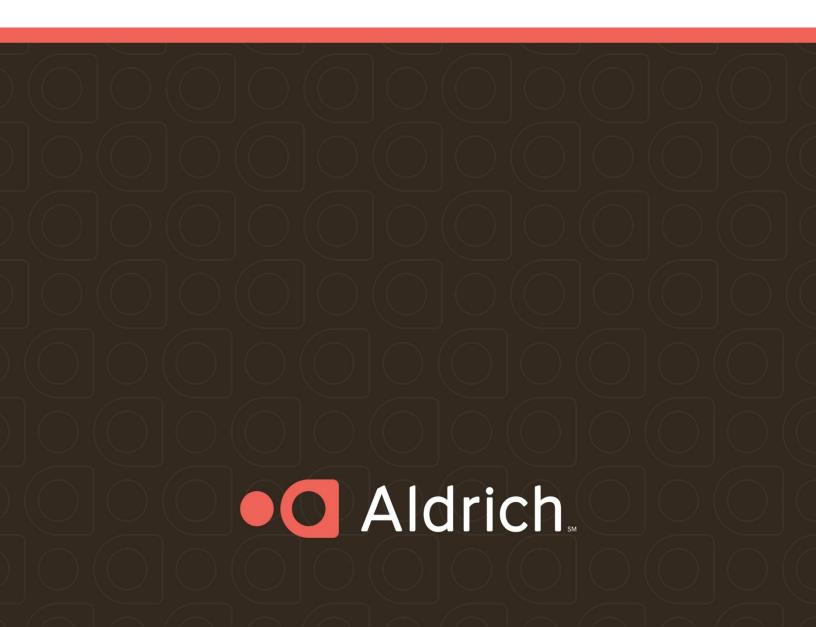
San Diego Museum of Art

Financial Statements and Supplemental Information

Years Ended June 30, 2023 and 2022



Financial Statements and Supplemental Information

Years Ended June 30, 2023 and 2022

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INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees San Diego Museum of Art

Opinion

We have audited the accompanying financial statements of San Diego Museum of Art (a nonprofit organization), which comprise the statements of financial position as of June 30, 2023 and 2022, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of San Diego Museum of Art as of June 30, 2023 and 2022, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of San Diego Museum of Art and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about San Diego Museum of Art's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

INDEPENDENT AUDITOR'S REPORT, CONTINUED

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or
 error, and design and perform audit procedures responsive to those risks. Such procedures include
 examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of San Diego Museum of Art's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that
 raise substantial doubt about San Diego Museum of Art's ability to continue as a going concern for a
 reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Supplemental Information

Aldrich CPAS + Advisors LLP

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental information on page 26 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

San Diego, California November 29, 2023

Statements of Financial Position

June 30, 2023 and 2022

ASSETS	_	2023	_	2022
7.002.70				
Cash and restricted cash	\$, ,	\$	1,618,464
Accounts receivable		346,230		108,640
Promises to give, net of discount on promises to give		557,457		1,413,245
Other assets		230,142		213,380
Property and equipment, net of accumulated depreciation		5,400,481		4,944,965
Operating lease right-of-use asset		230,014		-
Beneficial interest in assets held at The San Diego Foundation		988,570		966,764
Investments	_	68,440,155	. –	69,637,373
Total Assets	\$ _	78,749,340	\$_	78,902,831
LIABILITIES AND NET ASSETS				
Liabilities:				
Accounts payable	\$	1,273,996	\$	618,161
Accrued expenses		905,663		1,218,035
Operating lease liabilities		237,225		-
Debt obligations	_	5,783,693		5,833,910
Total Liabilities		8,200,577		7,670,106
Net Assets:				
Without donor restrictions:				
Board designated endowment		47,180,716		48,304,156
Art acquisitions		3,040		102,922
Operating	_	809,324	. –	245,179
Total Without Donor Restrictions		47,993,080		48,652,257
With donor restrictions	_	22,555,683		22,580,468
Total Net Assets	_	70,548,763		71,232,725
Total Liabilities and Net Assets	\$ _	78,749,340	\$_	78,902,831

Statements of Activities

		Without Donor Restrictions	With Donor Restrictions	Total
Revenue, Support and Investment Activity:				
Revenue and support: Contributions	\$	3,445,643	835,056	\$ 4,280,699
Admissions	φ	1,949,062	9 033,030	1,949,062
Memberships		1,116,381	_	1,116,381
Traveling exhibitions		848,112	_	848,112
City of San Diego		514,819	_	514,819
Store sales, \$654,610 less cost		0.1.,0.0		0,0.0
of goods sold of \$312,521		342,089	-	342,089
Café commissions		237,525	-	237,525
Miscellaneous		222,234	-	222,234
Art deaccessions		16,672	-	16,672
Net assets released from restrictions,				
satisfaction of program restrictions	,	759,783	(759,783)	
Total Revenue and Support		9,452,320	75,273	9,527,593
Investment Activity:				
Interest income		17,967	-	17,967
Endowment allocation		7,043,181		7,043,181
Total Investment Activity		7,061,148		7,061,148
Total Revenue, Support and Investment Activity		16,513,468	75,273	16,588,741
·		, ,	,	, ,
Expenses:		10,569,064		10,569,064
Program services Supporting services		5,467,215	-	5,467,215
	•	,		-
Total Expenses	•	16,036,279		16,036,279
Change in Operations		477,189	75,273	552,462
Other Income (Loss):				
Investment return, net		4,159,133	1,647,624	5,806,757
Endowment allocation	•	(5,295,499)	(1,747,682)	(7,043,181)
Total Other Loss	•	(1,136,366)	(100,058)	(1,236,424)
Change in Net Assets		(659, 177)	(24,785)	(683,962)
Net Assets, beginning	•	48,652,257	22,580,468	71,232,725
Net Assets, ending	\$	47,993,080	22,555,683	\$ 70,548,763

Statements of Activities

		Without Donor Restrictions	With Donor Restrictions	Total
Revenue, Support and Investment Activity:				
Revenue and support:	c	0 006 644	0 200 272	4 606 044
Contributions	\$	2,226,641 \$	2,399,373 \$	4,626,014
Admissions		1,754,119	-	1,754,119
Memberships PPP loan forgiveness		1,000,632 743,721	-	1,000,632 743,721
Art deaccessions		363,259	-	363,259
City of San Diego		298,669	-	298,669
Store sales, \$551,859 less cost		290,009	_	230,003
of goods sold of \$261,901		289,958	_	289,958
Café commissions		223,141	_	223,141
Miscellaneous		181,097		181,097
Net assets released from restrictions,		,,,,		, , , ,
satisfaction of program restrictions		282,892	(282,892)	
Total Revenue and Support		7,364,129	2,116,481	9,480,610
Investment Activity:				
Interest income		813	-	813
Endowment allocation		5,485,875		5,485,875
Total Investment Activity		5,486,688		5,486,688
Total Revenue, Support and Investment Activity		12,850,817	2,116,481	14,967,298
Expenses:				
Program services		11,380,212	-	11,380,212
Supporting services		4,325,060		4,325,060
Total Expenses		15,705,272		15,705,272
Change in Operations		(2,854,455)	2,116,481	(737,974)
Other Loss:				
Investment return, net		(8,816,572)	(3,093,905)	(11,910,477)
Endowment allocation		(4,021,902)	(1,463,973)	(5,485,875)
Total Other Loss		(12,838,474)	(4,557,878)	(17,396,352)
Change in Net Assets		(15,692,929)	(2,441,397)	(18,134,326)
Net Assets, beginning		64,345,186	25,021,865	89,367,051
Net Assets, ending	\$	48,652,257 \$	22,580,468 \$	71,232,725

Statements of Functional Expenses

		P	rogram Services			;	Supporting Services		
		Exhibitions and	Art	Special	Other Program		Building and	<u> </u>	
	Curatorial	Collections	Acquisitions	Events	Services	Administration	Security	Development	Total
Labor Costs:									
Wages \$	559,840	1,722,717 \$	- \$	204,779 \$	963,848	1,279,221 \$	957,187 \$	573,280 \$	6,260,872
Payroll taxes	37,504	58,264	-	15,099	73,720	81,837	38,153	31,525	336,102
Employee benefits	61,021	150,069	-	28,733	176,485	219,772	155,242	68,140	859,462
Workers' compensation	8,247	10,269		2,927	14,871	17,274	6,825	8,046	68,459
	666,612	1,941,319	-	251,538	1,228,924	1,598,104	1,157,407	680,991	7,524,895
Other Expenses:									
Art acquisition	-	-	900,648	-	-	-	-	-	900,648
Catering	1,012	3,775	-	235,445	25,590	27,729	-	7,475	301,026
Conservation and binding	-	103,623	-	-	-	-	-	-	103,623
Contract services	47,780	188,260	-	398,371	88,871	117,555	24,124	28,660	893,621
Credit card charges	-	-	-	-	110,503	-	-	-	110,503
Depreciation	349,165	40,130	-	1,933	91,347	12,004	8,290	5,747	508,616
Dues and subscriptions	699	3,889	-	592	5,001	46,919	156	1,461	58,717
Equipment and vehicles	305	35,209	-	8,345	38,753	17,054	35,891	-	135,557
Fees and honorariums	138,241	270,910	-	7,754	186,325	23,663	13,109	54,140	694,142
Freight	-	865,598	-	-	-	-	-	-	865,598
Graphics	675	47,760	-	13,004	1,440	162	-	924	63,965
Insurance	88,553	224,076	-	490	23,167	3,044	2,103	1,458	342,891
Interest	87,579	10,066	-	485	22,912	3,011	2,079	1,442	127,574
Marketing and communication	1,084	105,174	-	30,429	20,225	206,815	367	12,160	376,254
Miscellaneous	767	314	-	-	5,189	20,398	12,222	480	39,370
Postage	30,396	90	-	6,428	24,531	2,136	154	3,206	66,941
Printing	44,861	4,390	-	28,555	65,595	3,692	171	1,915	149,179
Professional fees	-	-	-	-	6,445	148,784	-	580,692	735,921
Rentals	5,301	65,298	-	137,420	56,085	8,371	6,714	3,150	282,339
Repair and maintenance	-	11,721	-	-	6,659	10,152	350,659	-	379,191
Supplies and materials	1,405	45,718	-	37,357	15,156	10,296	73,883	1,665	185,480
Travel	23,336	1,410	-	238	8,475	44,096	-	18,521	96,076
Utilities	723,821	94,610	<u> </u>	4,662	199,245	35,975	22,183	13,656	1,094,152
	1,544,980	2,122,021	900,648	911,508	1,001,514	741,856	552,105	736,752	8,511,384
Total Expenses \$	2,211,592	\$ 4,063,340 \$	900,648 \$	1,163,046 \$	2,230,438	2,339,960 \$	1,709,512 \$	1,417,743 \$	16,036,279
			Total Pro	ogram Services \$	10,569,064	Total S	upporting Services \$	5,467,215	

Statements of Functional Expenses

Program Services Supporting Services								Services			Supporting Services	
Curata	Curat	ratorial		Exhibitions and		Art Acquisitions	Special Events	Other Program Services	Administration	Building and Security	Dovelopment	Total
Juran	Curat	atoriai	-	Collections	_	Acquisitions	Events	Services	Auministration	Security	Development	TOTAL
		456,232	\$	1,397,347	\$	- \$	167,796 \$					5,261,948
		30,535		52,453		-	12,514	70,944	72,413	33,354	22,750	294,963
		53,459		132,888		-	26,711	179,022	197,839	137,268	48,798	775,985
		6,644		12,111		<u> </u>	2,361	15,479	14,792	6,938	7,069	65,394
5	Ę	546,870		1,594,799		-	209,382	1,215,859	1,353,962	966,839	510,579	6,398,290
		-		-		3,690,093	-	-	-	-	-	3,690,093
		847		376		-	175,694	6,851	18,404	-	1,297	203,469
		-		37,531		-	-	1,000	-	-	-	38,531
		1,000		100,038		-	409,343	92,544	112,564	19,481	247,342	982,312
		-		-		-	-	97,291	-	-	-	97,291
3	:	395,380		45,441		-	2,189	103,438	13,593	9,388	6,508	575,937
		830		3,557		-	1,065	4,277	44,227	156	240	54,352
		87		4,084		-	759	8,766	4,529	6,582	152	24,959
		87,514		268,820		-	4,983	176,643	23,939	11,925	2,453	576,277
		-		363,683		-	-	-	-	-	-	363,683
		-		36,114		-	5,494	630	-	-	6	42,244
		85,922		193,877		-	476	22,479	2,954	2,040	1,414	309,162
		8,572		985		-	47	2,243	295	204	141	12,487
		625		106,160		-	28,990	14,947	222,512	153	3,848	377,235
		417		4,085		-	-	2,912	19,047	12,786	15	39,262
		49		346		-	3,084	20,551	2,146	271	3,674	30,121
		8,031		3,310		-	37,430	34,996	4,568	22	8,406	96,763
		-		-		-	-	-	208,982	-	2,500	211,482
		5,325		58,391		-	70,056	51,689	7,928	15,862	1,135	210,386
		-		14,081		-	-	6,760	15,345	258,493	-	294,679
		950		16,197		-	14,736	31,786	5,797	73,735	1,587	144,788
		26,294		883		-	-	400	36,380	-	-	63,957
5		571,807		74,954			3,673	158,424	29,366	18,095	11,193	867,512
1,1	1,1	1,193,650		1,332,913		3,690,093	758,019	838,627	772,576	429,193	291,911	9,306,982
1,7	1,7	1,740,520	\$_	2,927,712	\$	3,690,093 \$	967,401 \$	2,054,486 \$	2,126,538	\$1,396,032 \$	802,490 \$	15,705,272
1,7	1,7	1,740,520	\$ =	2,927,712	\$	 · =	967,401 \$ ogram Services \$	_	2,054,486 \$			

Statements of Cash Flows

Years Ended June 30, 2023 and 2022

		2023	2022
Cash Flows from Operating Activities:			
Change in net assets	\$	(683,962) \$	(18,134,326)
Adjustments to reconcile change in net assets to net cash			
used by operating activities:			
Depreciation		508,616	575,937
Non-cash operating lease expense		7,211	-
Net realized and unrealized (gains) losses on investments		(4,643,120)	12,786,968
Non-cash contribution of stock		(140,069)	(259,098)
PPP loan forgiveness		-	(743,721)
Changes in operating assets and liabilities:			
Accounts receivable		(237,590)	767,270
Promises to give, net		855,788	(1,237,235)
Other assets		(16,762)	110,869
Accounts payable		655,835	(132,361)
Accrued expenses	_	(312,372)	66,017
Net Cash Used by Operating Activities		(4,006,425)	(6,199,680)
Cash Flows from Investing Activities:			
Proceeds from sales of investments		7,235,963	8,472,679
Purchases of investments		(1,255,556)	(995,655)
Change in beneficial interest in assets		(21,806)	79,396
Purchases of property and equipment		(964,132)	(1,059,095)
Net Cash Provided by Investing Activities		4,994,469	6,497,325
Cash Flows Used by Financing Activities:			
Payments of debt obligations		(50,217)	(50,216)
Net Increase in Cash and Restricted Cash		937,827	247,429
Cash and Restricted Cash, beginning	_	1,618,464	1,371,035
Cash and Restricted Cash, ending	\$ _	2,556,291 \$	1,618,464
Cash and Restricted Cash Consists of the Following:			
Cash	\$	659,910 \$	754,506
Restricted cash	•	1,896,381	863,958
	_	.,000,001	333,333
	\$ _	2,556,291 \$	1,618,464
Supplemental Disclosure of Cash Flow Information:			
Cash paid for interest	\$	127,574 \$	12,487
Cash paid for interest	Ψ_	121,514 ψ	12,407
Supplemental Disclosure of Noncash Investing and Financing Activities:			
Right-of-use assets obtained in exchange for new operating lease			
liabilities	\$	290,127 \$	_
	· =		

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 1 - Organization and Summary of Significant Accounting Policies

Nature of Activities

San Diego Museum of Art (Museum) is a California nonprofit corporation formed in 1925. The Museum's purpose is to promote artistic interests, operate a museum and related facilities, maintain collections of art and assist in the education and entertainment of those interested in art. The Museum's support and revenue comes primarily from contributions, admissions, memberships and investment returns.

Financial Statement Presentation

The financial statements of the Museum have been prepared in accordance with accounting principles generally accepted in the United States of America (US GAAP), which require the Museum to report information regarding their financial position and activities according to the following net asset classifications:

- Net assets without donor restrictions Net assets that are not subject to donor-imposed restrictions and
 may be expended for any purpose in performing the primary objectives of the Museum. These net assets
 may be used at the discretion of the Museum's management and the Board of Trustees.
- Net assets with donor restrictions Net assets subject to stipulations imposed by donors and grantors.
 Some donor restrictions are temporary in nature; those restrictions will be met by actions of the Museum or by the passage of time. Other donor restrictions are perpetual in nature, whereby the donor has stipulated the funds be maintained in perpetuity.

Use of Estimates

The preparation of financial statements in conformity with US GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Cash Equivalents

The Museum considers all highly liquid investments, except for those held for long-term investment, with original maturities of three months or less to be cash equivalents.

Restricted Cash

Restricted cash is limited in use for donor restricted purposes.

Accounts Receivable

Accounts receivable consists primarily of amounts due in less than one year from the City of San Diego, other museums, art deaccession sales, and miscellaneous other small amounts. Because of the nature of the Museum's revenues and collection history, no allowance for doubtful accounts is deemed necessary at June 30, 2023 and 2022.

Promises to Give

Promises to give that are expected to be collected within one year are recorded at their net realizable value. Promises to give that are expected to be collected in future years are discounted to their estimated net present value. After promises to give are originally recorded, an allowance for uncollectable pledges may be established based on specific circumstances.

Inventory

Inventory consists primarily of books and catalogs for resale and is valued at the lower of cost (first-in, first-out method) or net realizable value. Inventory is presented in other assets on the statements of financial position. The value of inventory was \$130,479 and \$111,928 at June 30, 2023 and 2022, respectively.

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 1 - Organization and Summary of Significant Accounting Policies, continued

Property and Equipment

As of July 1, 2022, the Museum capitalizes all expenditures for property and equipment in excess of \$25,000. Prior to July 1, 2022, the Museum capitalized all expenditures for property and equipment in excess of \$2,500. Equipment and improvements are recorded at cost or at estimated fair value at date of gift if donated. Expenditures for maintenance and repairs are charged against operations. Depreciation is provided on a straight-line basis over the estimated useful lives of the assets of 3 to 20 years. Once property and equipment reach a zero book value, they are written off.

Leases

The Museum adopted Accounting Standards Update (ASU) 2016-02, Leases as of July 1, 2022. The standard provides guidance on the recognition, measurement, presentation, and disclosure of leases. The new standard supersedes previous US GAAP guidance on leases and requires substantially all leases to be reported on the statements of financial position as right-of-use assets and lease liabilities, as well as additional disclosures (see Note 6). The Museum adopted this standard using the modified retrospective approach. Upon adoption, the Museum recognized right-of-use assets and lease liabilities of \$290,127.

Leases with an initial term of 12 months or less are not recorded on the statements of financial position. Lease expense is recognized for these leases on a straight-line basis over the lease term.

Beneficial Interest in Assets

The Museum is a beneficiary of a remainder trust in a charitable remainder trust fund, which is held by a third-party trustee, The San Diego Foundation. Charitable remainder trusts are trusts established in connection with a split-interest agreement, in which the donor or a third-party beneficiary receives specified distributions during the agreement's term. Remainder trusts are recorded at net present value, which approximates market value. Upon termination of the trust, the Museum receives the assets remaining in the trust.

Investments

The Museum carries investments in marketable securities with readily determinable fair values and all investments in debt securities at their fair values in the statements of financial position. The fair value is determined using quoted market prices. Alternative investments, for which quoted market prices are not readily available, are valued at net asset value which is the amount of net assets attributable to each share of outstanding capital stock at the end of the period. Overall value is determined by the investment manager based on factors deemed relevant by the manager including, but not limited to, market conditions, purchase price, estimated liquidation value, restrictions on transfer and meaningful third-party transactions in the private market. Because of the inherent uncertainty of valuations, the estimated net asset values may differ significantly from the values that would have been used had a ready market for such investments existed or had such investments been liquidated, and those differences could be material. Unrealized gains and losses are included in the change in net assets in the statements of activities.

Investment return on restricted assets is reported as an increase in net assets without donor restrictions if the asset restriction expires in the reporting period in which the income is recognized. All other restricted investment return is reported as an increase or decrease in net assets with donor restrictions, depending on the nature of the restriction.

Collections

The Museum maintains collections of art that are significant in relation to its total assets. Collection items acquired either through purchase or donation are not capitalized or recognized as revenues or gains provided that such donations are added to collections and are held for public exhibition, education, or research in furtherance of public service rather than financial gain; are protected, kept unencumbered, cared for, and preserved; and are subject to a policy that requires the proceeds from sales of collection items to be used to acquire other items for collections. Purchases of collection items are recorded as decreases in net assets without donor restriction if purchased with unrestricted assets and as decreases in net assets with donor restriction if purchased with donor-restricted assets.

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 1 - Organization and Summary of Significant Accounting Policies, continued

Collections, continued

Proceeds from deaccessions or insurance recoveries are reflected in the statements of activities based on the absence or existence and nature of donor-imposed restrictions. The Museum employs curators to ensure that the collections are protected and preserved.

Revenue and Support

The Museum recognizes revenue in a manner that depicts the transfer of promised goods or services to customers in an amount that reflects the consideration to which the Museum expects to be entitled in exchange for those goods or services.

Revenues for the Museum primarily consist of contributions, admissions, memberships, and investment returns.

The Museum recognizes revenue from contracts with customers when its performance obligations are satisfied, regardless of the period in which it is billed. This is typically over time as the service is provided or at a point in time when ownership, risks and rewards transfer, or upon completion of the service.

Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. Donor restricted contributions are reported as an increase in net assets with donor restrictions, depending on the nature of restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Contributions received with donor-imposed restrictions that are satisfied within the same reporting period are reported as support without donor restrictions and increase net assets without donor restrictions.

Noncash Contributions

Many individuals volunteer their time and perform a variety of tasks that assist the Museum with various programs. The services do not meet the criteria for recognition as a contribution and are not reflected in the financial statements. The fair market value of contributed professional services is reported as support and expense in the period in which the services are performed. Contributions of noncash assets, except for works of art, are recorded at their fair values in the period received.

<u>Advertising</u>

The Museum follows the policy of charging the costs of advertising to expense as incurred.

Functional Expense Allocations

The financial statements report certain categories of expenses that are attributable to more than one program or supporting function. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include bond fees, bond interest, depreciation, insurance (excluding fine art policy) and utilities, which are allocated on the basis of square footage. Salaries and benefits are allocated on the basis of time and effort.

Income Tax Status

The Museum is a qualified nonprofit organization that is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California Revenue and Taxation Code. However, the Museum remains subject to taxes on any net income which is derived from a trade or business regularly carried on and unrelated to its exempt purpose.

The Museum follows accounting standards generally accepted in the United States of America related to the recognition of uncertain tax positions. The Museum recognizes accrued interest and penalties associated with uncertain tax positions as part of the statements of activities, when applicable. Management has determined that the Museum has no uncertain tax positions at June 30, 2023 and 2022, and therefore, no amounts have been accrued.

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 1 - Organization and Summary of Significant Accounting Policies, continued

Fair Value Measurements

The Museum defines fair value as the exchange price that would be received for an asset or paid for a liability in the principal or most advantageous market. The Museum applies fair value measurements to assets and liabilities that are required to be recorded at fair value under US GAAP. Fair value measurement techniques maximize the use of observable inputs and minimize the use of unobservable inputs and are categorized in a fair value hierarchy based on the transparency of inputs.

The three levels are defined as follows:

Level 1 - Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets.

Level 2 - Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the same term of the financial instrument.

Level 3 - Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

As a practical expedient, certain financial instruments may be valued using net asset value (NAV) per share. NAV is the amount of net assets attributable to each share of outstanding capital stock at the end of the period.

The carrying value of cash, receivables, other assets, and payables approximate fair values as of June 30, 2023 and 2022, due to the relative short maturities of these instruments.

The following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2023 and 2022.

Money market funds: Valued at the closing price reported on the active market on which the securities are traded.

Registered investment companies (mutual funds): Valued at the daily closing price as reported by the fund. Mutual funds held by the Museum are open-end mutual funds that are registered with the Securities and Exchange Commission. These funds are required to publish their daily net asset value and to transact that price.

Corporate debt and stocks: Valued at the closing price reported on the active market on which the securities are traded.

Private equity funds: Valued at net asset value per share.

Beneficial interest in assets: Valued at net present value of the Museum's interest in the underlying assets.

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 1 - Organization and Summary of Significant Accounting Policies, continued

Subsequent Events

The Museum has evaluated subsequent events through November 29, 2023, which is the date the financial statements were available to be issued (Note 14).

Note 2 - Liquidity and Availability

The following reflects the Museum's financial assets as of the statements of financial position date, reduced by amounts not available for general use because of contractual obligations within one year of the statements of financial position date.

	_	2023	_	2022
Cash and restricted cash Accounts receivable Promises to give, net of discount on promises to give	\$	2,556,291 S 346,230 557,457	\$	1,618,464 108,640 1,413,245
Anticipated distributions from endowments	_	3,573,403	_	3,617,181
Total financial assets available for general operations		7,033,381		6,757,530
Less amounts not available to be used within one year: Restricted cash	_	(1,783,198)	_	(363,958)
Financial assets available to meet cash needs for general expenditures within one year	\$ _	5,250,183	\$ <u>_</u>	6,393,572

The Museum regularly monitors liquidity required to meet its operating needs and other contractual commitments, while also striving to maximize the investment of available funds. The Museum structures its financial assets to be available as general expenditures and other obligations become due. In addition, the Museum invests cash in excess of immediate requirements in money market funds. The Museum's Board of Trustees has established a board-designated endowment for long-term investing. These funds, totaling \$47,180,716 and \$48,304,156 at June 30, 2023 and 2022, respectively, remain available and may be drawn, upon approval of the Board of Trustees.

Additionally, the Museum has a direct-pay letter of credit from Wells Fargo Bank with an original stated amount of \$5,788,077. There was no outstanding balance on the letter of credit as of June 30, 2023 and 2022.

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 3 - Investments and Fair Value Measurement

The fair market value of investments is categorized as follows for the year ended June 30, 2023:

Description	Level 1	Level 2	Level 3	NAV	Total
Money market funds	3,167,446 \$	- \$	- \$	- \$	3,167,446
Mutual funds:					
Large cap – domestic	10,799,549	-	-	-	10,799,549
Large cap – international developed	3,909,266	-	-	-	3,909,266
Large cap – emerging markets	1,751,325	-	-	-	1,751,325
Small cap – domestic	1,067,946	-	-	-	1,067,946
Small cap – international	1,665,558	-	-	-	1,665,558
Fixed income – domestic	7,094,193	-	-	-	7,094,193
Equity securities:					
Large cap – domestic	10,628,084	-	-	-	10,628,084
Small cap – domestic	1,122,490	-	-	-	1,122,490
Alternative investments:					
Private equity funds	<u> </u>		<u>-</u>	27,234,298	27,234,298
Total Investments	41,205,857	-	-	27,234,298	68,440,155
Beneficial interest in assets held					
at The San Diego Foundation		<u> </u>	988,570		988,570
Total Fair Value Measurement	\$ 41,205,857 \$	\$	988,570 \$	27,234,298 \$	69,428,725

Changes in the fair value of level 3 investments for the year ended June 30, 2023 are as follows:

	Beneficial
	interests in
	assets held at
	The San Diego
	Foundation
Fair value, beginning	\$ 966,764
Distributions	(42,090)
Investment return, net	63,896
Fair value, ending	\$ 988,570

Commitments and redemption schedules for those investments valued based on net asset value are as follows:

Description	 Fair value at June 30, 2023	_	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Private equity funds [a]	\$ 11,068,331	\$	8,042,398	not allowed	n/a
Private equity funds [a]	9,434,761		-	daily	10 – 30 days
Private equity funds [a]	3,748,550		-	weekly	10 days
Private equity funds [a]	2,982,656		-	monthly	7 days

[[]a] Private equity funds are invested in funds organized as limited partnerships which invest in real estate, mezzanine capital, secondaries, investments in distressed securities, and buyouts.

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 3 - Investments and Fair Value Measurement, continued

The fair market value of investments is categorized as follows for the year ended June 30, 2022:

Description	Level 1	Level 2	Level 3	NAV	Total
Money market funds	\$ 5,232,013 \$	- \$	- \$	- \$	5,232,013
Mutual funds:					
Large cap – domestic	10,617,852	-	-	-	10,617,852
Large cap – international developed	3,649,420	-	-	-	3,649,420
Large cap – emerging markets	3,165,599	-	-	-	3,165,599
Small cap – domestic	1,233,814	-	-	-	1,233,814
Small cap – international	1,881,806	-	-	-	1,881,806
Fixed income – domestic	7,056,170	-	-	-	7,056,170
Fixed income – international	2,001,068	-	-	-	2,001,068
Equity securities:					
Large cap – domestic	10,042,416	-	-	-	10,042,416
Small cap – domestic	1,232,125	-	-	-	1,232,125
Alternative investments:					
Private equity funds	<u> </u>		<u> </u>	23,525,090	23,525,090
Total Investments	46,112,283	-	-	23,525,090	69,637,373
Beneficial interest in assets held					
at The San Diego Foundation			966,764	<u> </u>	966,764
Total Fair Value Measurement	\$ 46,112,283 \$	\$_	966,764 \$	23,525,090 \$	70,604,137

Changes in the fair value of level 3 investments for the year ended June 30, 2022 are as follows:

	Beneficial
	interests in
	assets held at
	The San Diego
	Foundation
Fair value, beginning	\$ 1,046,160
Distributions	(39,335)
Investment return, net	(40,061)
Fair value, ending	\$ 966,764

Commitments and redemption schedules for those investments valued based on net asset value are as follows:

Description	Fair value at June 30, 2022	_	Unfunded Commitments	Redemption Frequency	Redemption Notice Period
Private equity funds [a]	\$ 9,313,114	\$	6,267,563	not allowed	n/a
Private equity funds [a]	7,931,976		-	daily	10 – 30 days
Private equity funds [a]	3,781,685		_	weekly	10 days
Private equity funds [a]	2,498,315		-	monthly	7 days

[[]a] Private equity funds are invested in funds organized as limited partnerships which invest in real estate, mezzanine capital, secondaries, investments in distressed securities, and buyouts.

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 4 - Promises to Give

Promises to give consist of the following:

		2023		2022
Gross promises to give Less imputed discount, at 5.5% - 6.75%	\$ 	578,583 (21,126)	\$	1,413,245 -
	\$ <u></u>	557,457	\$_	1,413,245
	_	2023	_	2022
Due in one year or less Due after one year through five years	\$ 	467,127 90,330	\$_	1,413,245 -
	\$		\$	1,413,245

No allowance was considered necessary at June 30, 2023 and 2022 because management believes that all amounts are collectable.

Note 5 - Property and Equipment

The Museum buildings constructed with Museum funds have been gifted to the City of San Diego. Other improvements to the real property by the Museum will revert to the City of San Diego at the termination of the lease agreement (Note 6). Improvements made and assets owned by the Museum are as follows:

	_	2023		2022
Building and improvements	\$	10,764,106 \$;	10,874,248
Furniture, fixtures and equipment		299,262		347,850
Construction in progress	_	1,643,201	_	932,270
		12,706,569		12,154,368
Less accumulated depreciation	_	(7,306,088)	_	(7,209,403)
	\$ _	5,400,481 \$	S _	4,944,965

Note 6 - Leasing Arrangements

The Museum leases real property located in Balboa Park from the City of San Diego. The original lease term was 25 years commencing March 1, 1990, with an option to extend an additional 25 years at the Museum's option and provides for renegotiation of lease provisions every five years. Renegotiation affects alterations in the terms and conditions of the lease solely to reflect any significant changes which have occurred during the interim period and shall not increase the consideration, terminate the lease, or shorten the term. Consideration for the lease is the Museum's agreement to operate an art museum and related services for the benefit of the general public. No amounts have been reflected in the financial statements for the use of the real property as no objective basis is available to measure the relative value. On September 18, 2014, the option to extend the lease was executed. The new lease expires February 28, 2040, and retains the same terms.

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 6 - Leasing Arrangements, continued

The Museum also leases storage space from a third-party. Base monthly rent, which was \$5,567 as of June 30, 2023, increases 3% annually. The lease expires February 2027. The exercise of lease renewal options is generally at the Museum's sole discretion. Options that are reasonably certain to be exercised, considering all relevant economic and financial factors, are included in the lease term. Leases with an initial term of 12 months or less are not recorded on the statements of financial position. Lease expense is recognized for these leases on a straight-line basis over the lease term. The lease agreements do not contain any material residual value guarantees. The Museum elected the package of practical expedients permitted under the transition guidance within the standard, which among other things, allowed the Museum to carry forward the historical lease classification.

The Museum has elected the practical expedient to account for the lease and non-lease components as a single lease component (e.g. maintenance and operating services). Therefore, for that lease, the lease payments used to measure the lease liability include all of the fixed consideration in the contract. All variable payments not based on a market rate or an index are expensed as incurred.

The Museum determines if an arrangement is or contains a lease at contract inception. The Museum recognizes a right-of-use asset and a lease liability at the lease commencement date. The lease liability is initially measured at the present value of the unpaid lease payments at the lease commencement date. Key estimates and judgments include how the Museum determines the discount rate, the lease term, and the lease payments.

When the discount rate implicit in a lease is not readily determinable, the Museum calculates the lease liability using the risk-free rate.

The following summarizes the operating leases as of June 30, 2023:

Operating lease right-of-use assets	\$	230,014
Current portion of operating lease liabilities Operating lease liabilities, net of current portion	\$	61,627 175,598
	\$ <u></u>	237,225

The amounts contractually due on operating lease liabilities were as follows as of June 30, 2023:

Year Ending	
June 30,	
2024	\$ 67,494
2025	69,181
2026	70,911
2027	41,962
Total operating lease payments	 249,548
Less amount representing imputed interest	 (12,323)
Present value of lease liabilities	\$ 237,225

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 6 - Leasing Arrangements, continued

The following summarizes the line items in the statements of functional expenses which include the components of lease expense for the year ended June 30, 2023:

Operating lease expense included in rentals expense Short-term lease expense included in rentals expense	\$ 67,629 214,710
Total lease expense	\$ 282,339

Supplemental cash flow information related to leases for the year ended June 30, 2023 was as follows:

Cash paid for amounts included in measurement of lease liabilities:

Operating cash flows from operating leases	\$ 60,417
Lease assets obtained in exchange for lease liabilities:	
Operating leases	\$ 290,127

Supplemental statements of financial position information related to leases was as follows as of June 30, 2023:

Weighted average remaining lease term in years	3.7
Weighted average discount rate	2.88%

Under previous leasing standards, future minimum lease payments for the non-cancellable operating leases at June 30, 2022 were as follows:

Year Ending		
June 30,		
2023	\$	60,417
2024		67,494
2025		69,181
2026		70,911
2027		41,962
	\$	309,965
	3	

Rent expense under all operating lease agreements was \$210,386 for the year ended June 30, 2022.

Note 7 - Debt Obligations

The Museum issued \$6,000,000 of variable rate demand certificates of participation through the County of San Diego. The purpose of the issue was to fund the remodeling of the Museum's office facilities and the renovation of the museum building. Payments of principal and interest with respect to the certificates are supported by an irrevocable direct-pay letter of credit issued by Wells Fargo Bank. The average interest rate on the issue was 2.28% and 0.22% at June 30, 2023 and 2022, respectively. The principal is due in full on September 1, 2030. In prior years, the Museum made voluntary early principal payments of \$300,000, resulting in a remaining balance of \$5,700,000 as of June 30, 2023 and 2022. Bond issuance costs and the bond underwriter's discount are capitalized and amortized using the straight-line method over the term of the bonds.

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 7 - Debt Obligations, continued

The Museum has entered into a \$502,161 loan agreement with San Diego Gas & Electric Company (SDG&E) for the replacement of two large chillers that maintain the temperature and humidity of the galleries. Amounts due to SDG&E were \$83,693 and \$133,910 at June 30, 2023 and 2022, respectively. The loans are payable in monthly installments of \$4,185 with 0% interest through February 2025.

As part of the 2021 Consolidated Appropriations Act passed on December 27, 2020, additional funds were allocated to the PPP and a second round of loans, commonly referred to as PPP2, became available. The Museum applied for, and received, \$743,721 on February 8, 2021. The Museum received forgiveness during the year ended June 30, 2022, for the full loan proceeds used to pay qualifying payroll expenses. The forgiveness balance is reported as PPP loan forgiveness revenue on the statements of activities.

Principal payments on debt obligations at June 30, 2023 are due as follows:

Year Ending June 30,		
2024	\$	50,216
2025		33,477
2026		-
2027		-
2028		-
Thereafter	<u>-</u>	5,700,000
Total	\$_	5,783,693

Note 8 - Restrictions on Net Assets

Net assets with donor restrictions consist of the following:

		2023		2022
Purpose Restrictions:	_		_	
Unappropriated endowment earnings	\$	9,681,478	\$	9,803,342
Other special projects		1,759,948		386,194
Exhibits		253,548		154,569
Art acquisitions		176,158		181,290
Education	_	44,072		44,072
		11,915,204		10,569,467
Time Restricted for Future Periods:				
Other special projects		506,724		2,012,135
General use	_	113,083		
		619,807		2,012,135
Perpetual in Nature:				
Institutional support endowments		9,032,102		9,032,102
Beneficial interest in assets held at The San Diego Foundation	_	988,570		966,764
	_	10,020,672		9,998,866
	\$_	22,555,683	\$	22,580,468

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 8 - Restrictions on Net Assets, continued

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purpose or by occurrence of the passage of time or other events specified by the donors as follows:

	2023		2022
Satisfaction of Purpose Restrictions:			
Other special projects	\$ 642,894	\$	72
Exhibits	106,439		92,449
Art acquisitions	 10,450		7,186
	759,783		99,707
Satisfaction of Time Restrictions:			
General use	 -		183,185
	\$ 759,783	\$_	282,892

Note 9 - Revenue Recognition

Overview

The Museum earns revenue from contracts with customers, primarily through admissions, traveling exhibitions, store sales, café commissions and art deaccessions. Other streams shown as miscellaneous included in this standard include special events, education, concerts and miscellaneous activities.

Disaggregation of Revenue

The following table presents the Museum's revenue by category for the years ended June 30:

		2023		2022
Performance obligations satisfied over time:				
Traveling exhibitions	\$	848,112	\$	-
Performance obligations satisfied at a point in time:				
Admissions		1,949,062		1,754,119
Store sales, net		342,089		289,958
Café commissions		237,525		223,141
Miscellaneous		171,163		135,875
Art deaccessions		16,672	. <u> </u>	363,259
	\$ _	3,564,623	\$_	2,766,352

Performance Obligations

Traveling exhibitions – Traveling exhibition revenue is recognized over the display period of the exhibit at each site. Certain contracts contain a liquidated damages clause, whereas if certain conditions are met six months prior to the display period, 50% of contract revenue is recognized at that point in time.

Admissions – Admissions revenue is recognized at a single point in time when the Museum provides the customer access to the museum and special exhibits.

Store sales – Sales are recognized at a single point in time when the customer makes a purchase.

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 9 - Revenue Recognition, continued

Performance Obligations, continued

Café commissions – Commissions revenue is recognized at a single point in time when the Museum receives their share of the revenue.

Miscellaneous – Revenue is recognized at a single point in time when the Museum provides service to customers.

Art deaccessions – Art deaccession revenue is recognized at a single point in time when the piece of art is sold and transferred to the buyer.

Contract Balances

The timing of revenue recognition, billing and cash collections results in billed accounts receivable on the statements of financial position.

The beginning and ending contract balances were as follows at June 30:

	-	2023	2022	2021
Accounts receivable	\$	346,230	\$ 108,640	\$ 875,910

Significant Judgments

The Museum analyzes revenue recognition on a portfolio approach under ASC Topic 606. Significant judgment is utilized in determining the appropriate portfolios to assess for meeting the criteria to recognize revenue under ASC Topic 606. The Museum has determined that, for each distinct revenue stream identified, all contracts can be grouped into one portfolio. Based on past experience, customers within each distinct stream all behave similarly, contracts contain similar terms, and policies are the same across all contracts. The Museum does not expect that revenue earned for the portfolio is significantly different as compared to revenue that would be earned if they were to assess each contract separately.

Significant judgment is also required to assess collectability. The Museum assesses collectability each reporting period to monitor that the collectability threshold is met and does not recognize revenue if collection is not probable. Impairment losses are recognized when there are significant changes in a customer's assessed collectability.

Note 10 - Employee Retirement Plan

The Museum sponsors a tax deferred annuity plan (the Plan) that qualifies under Section 403(b) of the Internal Revenue Code and covers substantially all employees. On behalf of each eligible employee, the Plan allows the Museum to contribute 3.5% of compensation. For the years ended June 30, 2023 and 2022, the Museum contributed \$144,095 and \$122,872, respectively.

Note 11 - Endowments

The Museum's endowment consists of both donor-restricted endowment funds and funds designated by the Board of Trustees to function as endowments. As required by US GAAP, net assets associated with endowment funds, including funds designated by the Board of Trustees to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 11 - Endowments, continued

The Board of Trustees of the Museum has interpreted the Uniform Prudent Management of Institutional Funds Act (UPMIFA) as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Museum retains in perpetuity (a) the original value of gifts donated to the endowment, (b) the original value of subsequent gifts to the endowment, and (c) accumulations to the endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not retained in perpetuity is subject to appropriation for expenditure by the Museum in a manner that is consistent with the standard of prudence prescribed by UPMIFA.

In accordance with UPMIFA, the Museum considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- 1) The duration and preservation of the fund
- 2) The purposes of the Museum and the donor-restricted endowment fund
- 3) General economic conditions
- 4) The possible effect of inflation and deflation
- 5) The expected total return from income and the appreciation of investments
- 6) Other resources of the Museum
- 7) The investment policies of the Museum

At June 30, 2023, the endowment net assets composition by type of fund consisted of the following:

	_	Without Donor Restrictions	 With Donor Restrictions	. <u>-</u>	Total
Board-designated endowment funds	\$	47,180,716	\$ -	\$	47,180,716
Donor designated funds: Original donor-restricted gift amount required					
to be maintained in perpetuity by the donor Charitable remainder trust assets to be		-	9,032,102		9,032,102
included in endowment		-	988,570		988,570
Accumulated investment gains	_	-	 9,681,478	_	9,681,478
Total endowment funds	\$	47,180,716	\$ 19,702,150	\$	66,882,866

Changes in endowment net assets for the year ended June 30, 2023 consisted of the following:

	_	Without Donor Restrictions	 With Donor Restrictions		Total
Endowment net assets, beginning of year	\$	48,304,156	\$ 19,802,208	\$	68,106,364
Transfer from operating fund		14,908	-		14,908
Appropriated expenditures		(5,295,499)	(1,747,682)		(7,043,181)
Investment return, net	_	4,157,151	 1,647,624	_	5,804,775
Endowment net assets, end of year	\$_	47,180,716	\$ 19,702,150	\$	66,882,866

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 11 - Endowments, continued

At June 30, 2022, the endowment net assets composition by type of fund consisted of the following:

	_	Without Donor Restrictions	_	With Donor Restrictions	. <u>-</u>	Total
Board-designated endowment funds	\$	48,304,156	\$	-	\$	48,304,156
Donor designated funds: Original donor-restricted gift amount required						
to be maintained in perpetuity by the donor Charitable remainder trust assets to be		-		9,032,102		9,032,102
included in endowment		-		966,764		966,764
Accumulated investment gains	-	-	-	9,803,342	_	9,803,342
Total endowment funds	\$_	48,304,156	\$	19,802,208	\$	68,106,364

Changes in endowment net assets for the year ended June 30, 2022 consisted of the following:

	<u>-</u>	Without Donor Restrictions	_	With Donor Restrictions	_	Total
Endowment net assets, beginning of year	\$	60,965,374	\$	24,360,086	\$	85,325,460
Transfer from operating fund		183,185		-		183,185
Appropriated expenditures		(4,021,902)		(1,463,973)		(5,485,875)
Investment return, net	_	(8,822,501)		(3,093,905)	_	(11,916,406)
Endowment net assets, end of year	\$ _	48,304,156	\$ _	19,802,208	\$_	68,106,364

Return Objectives and Risk Parameters

The Museum has adopted investment and spending policies for endowment assets that attempt to provide funding for the operating expenses of programs supported by its endowments and increase the value of the original contributed capital by an amount not less than the annual increase in the Consumer Price Index (CPI). In order to meet this objective, the endowment asset portfolio is structured to achieve a compounded annual return, net of investment management expenses, of 6% plus the annual rate of inflation (Target Return) over ten years. In achieving the Target Return, the Museum seeks to maintain a level of portfolio risk, as measured by the annualized monthly standard deviation, commensurate with the portfolio's market-related index. The market-related index is made up of selected market indices that are representative of the asset classes in which the portfolio is invested, and which is weighted in the same percentages as the asset classes in which the portfolio is invested.

Investment Strategy

The investment strategy of the Museum is to develop a diversified portfolio of investments. For equity investments, the selection of such holdings is based on the merits of long-term ownership without the intent of short-term trading. To achieve the Target Return, the Museum relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends).

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 11 - Endowments, continued

Spending Policy

Each year, the Museum appropriates a portion of the fair market value of endowment assets for distribution. The portion of the fair market value appropriated for the years ended June 30, 2023 and 2022 was 5.00% each year. Market value, for the purpose of calculating the spending policy, is based on the trailing 20 quarter average of the market value of the endowment assets as of December 31st of each year. The Board of Trustees may, upon recommendation of the Finance Committee, in response to changes in economic circumstances, raise or lower the percentage to be distributed in any given year.

Note 12 - Concentration of Credit Risk

The Museum maintains cash accounts at various financial institutions. The balances at times may exceed Federal Deposit Insurance Corporation (FDIC) limits. Accounts at each financial institution are insured by the FDIC up to \$250,000.

Two donors comprised 74% and one donor comprised 99% of promises to give at June 30, 2023 and 2022, respectively. One donor comprised 14% and two donors comprised 50% of contributions for the years ended June 30, 2023 and 2022, respectively.

Note 13 - Contingencies

Investments

The Museum invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect account balances and the amounts reported on the statements of activities.

Litigation

From time to time, the Museum is subject to various litigation as a result of its ongoing business activities. Management believes that the outcome of any such litigation would not have a material adverse effect on the Museum's statements of financial position, results of operations, or liquidity.

Note 14 - Business Combinations

Effective July 1, 2023, the Museum acquired the Museum of Photographic Arts (MOPA), a California nonprofit corporation. The Museum and MOPA, as cultural institutions in Balboa Park, are both committed to inspiring and educating through the collection and presentation of the finest examples of art. The mission statements of the Museum and MOPA reflect the fact that the two cultural institutions have, throughout their organizational lifetimes, shared common goals and aspirations. The parties believe that there are economies of scale available by affiliating the MOPA operations and collections with the Museum's operations and collections. Following the acquisition, the MOPA collection is now known as the Museum of Photographic Arts at The San Diego Museum of Art or MOPA @ SDMA.

Notes to Financial Statements

Years Ended June 30, 2023 and 2022

Note 14 - Business Combinations, continued

The Museum assumed certain trade payables, deferred revenue, and other liabilities associated with the assets being acquired. The following table summarizes the unaudited fair values of the assets acquired and liabilities assumed at the closing date:

	_	Unaudited
Cash	\$	188,734
Accounts receivable		70,810
Promises to give, net of discount on promises to give		106,322
Other assets		22,855
Property and equipment, net of accumulated depreciation		1,553,777
Investments	_	1,661,415
Total identifiable assets acquired		3,603,913
Accounts payable		771
Deferred revenue		51,471
Other liabilities	_	1,685
Total liabilities assumed	_	53,927
Net assets acquired	\$	3,549,986

Like the Museum, MOPA maintains collections of art that are significant in relation to its total assets but are not recognized on the statements of financial position based on meeting certain criteria per US GAAP. Certain net assets acquired have donor restrictions that are either temporary or permanent in nature. Audited information was not available at the time of issuance. As such, unaudited balances are disclosed.



Schedules of Contributions

Years Ended June 30, 2023 and 2022

		Without Donor		June 30, 2023 With Donor		
		Restrictions	•	Restrictions	. <u>-</u>	Total
Foundations	\$	685,171	\$	524,401	\$	1,209,572
Individual gifts	•	977,985	•	114,333	*	1,092,318
Special events		1,036,913		-		1,036,913
Corporate support		500,028		40,285		540,313
Trustee support		177,773		156,037		333,810
Grants		60,000		-		60,000
County of San Diego		5,000		-		5,000
Contribution box		2,773	. ,	-		2,773
	\$	3,445,643	\$	835,056	\$_	4,280,699
				June 30, 2022		
		Without Donor		With Donor		
		Restrictions	. ,	Restrictions		Total
Individual gifts	\$	373,059	\$	1,757,027	\$	2,130,086
Foundations	·	454,655		593,289		1,047,944
Special events		1,006,912		-		1,006,912
Trustee support		172,060		25,870		197,930
Corporate support		172,305		23,187		195,492
Grants		45,000		-		45,000
Contribution box		2,650		-	_	2,650
	\$	2,226,641	\$	2,399,373	\$_	4,626,014